



## SCHOOL CATALOG 2021

**Address: 1240 S. State College Blvd., Suite 101, Anaheim, CA 92806**  
**Telephone Number: 714-477-8755      Fax Number: 714-619-9855**  
**Website: [www.cal-usa.com](http://www.cal-usa.com)**

# Contents

<b>SCHOOL CATALOG 2021</b> .....	<b>1</b>
Catalog Referencing .....	2
Catalog Safekeeping and Student Records.....	2
<b>CALUSA INSTITUTE</b> .....	<b>4</b>
Vision .....	4
Mission .....	4
Educational Objectives .....	4
Approval to Operate.....	5
Self-Monitoring Procedures .....	5
School Ownership .....	6
Governing Board .....	6
Non-Discrimination Policy .....	6
Statement of Academic Freedom .....	6
Drug-Free Campus.....	6
Campus Address.....	7
Campus Facilities and Instructional Equipment .....	7
Statement on Bankruptcy.....	7
<b>ADMISSIONS</b> .....	<b>8</b>
Ability-to-Benefit (ABT) Students .....	8
Notice to Prospective Degree Program Students .....	8
Bachelor of Science in Management Science (BSMS) Program .....	9
Minimum Admission Requirement .....	9
Admission Procedures.....	9
Admission Evaluation .....	9
Admission Acceptance .....	10
Master of Science in Computer Information Systems (MSCIS) Program .....	10
Minimum Admission Requirements.....	10
Admission Procedures.....	10
Admission Evaluation .....	10
Admission Acceptance .....	11
English Proficiency Requirements .....	11
Articulation Agreements.....	12
Admissions for International Students .....	12
Application Deadlines.....	12
<b>TUITION AND SCHOOL FEES</b> .....	<b>13</b>
Bachelor of Science in Management Science (BSMS) Program .....	14
Total Charges for 1 Quarter Term of Attendance .....	14
Estimated Cost of Entire Program .....	14
Notice to Prospective Degree Program Students .....	15
Master of Science in Computer Information Systems (MSCIS) Program .....	15

Total Charges for 1 Quarter Term of Attendance .....	15
Estimated Cost of Entire Program .....	15
Student Tuition Recovery Fund (STRF) .....	16
Financial Aid/In-House Financing/Student Loans .....	17
<b>REFUND POLICIES .....</b>	<b>18</b>
Student's Right to Cancel.....	18
Withdrawal from Course .....	18
Enrollment Cancellation Procedures .....	19
<b>STUDENT RIGHTS.....</b>	<b>20</b>
Freedom of Access .....	20
Classroom Rights and Privileges.....	20
Student's Right to Appeal .....	20
Non-Discrimination Policy .....	21
Student Records Policy-Family Educational Rights and Privacy Act.....	21
Student's Right to Access.....	21
Disclosure of Student Records .....	21
Student's Right to File a Complaint .....	22
Rehabilitation Act and Americans with Disabilities Act (ADA) .....	22
<b>STUDENT COMPLAINTS AND GRIEVANCES .....</b>	<b>23</b>
Step-by-Step Complaint Procedures.....	23
Step-by-Step Formal Grievance Procedures.....	23
For All Grievances .....	24
Sexual Harassment Policy .....	27
<b>STUDENT RESPONSIBILITIES.....</b>	<b>29</b>
Personal Conduct .....	29
Code of Conduct.....	29
Disciplinary Standards .....	29
Due Process and Appeals Committee.....	30
Financial Obligations .....	31
Enrollment Obligations.....	31
Class Attendance.....	32
Classroom Conduct.....	32
Cheating and Plagiarism .....	32
Drug, Alcohol and Smoking.....	33
<b>STUDENT SERVICES.....</b>	<b>35</b>
Student Advising .....	35
New Student Orientation .....	35
Library Orientation.....	35
Job Placement Services.....	35
Tutoring.....	36
Student Housing.....	36

<b>Extra-Curricular Activities .....</b>	<b>37</b>
<b>Library .....</b>	<b>37</b>
<b>DEGREE PROGRAMS .....</b>	<b>38</b>
<b>Notice to Prospective Degree Program Students .....</b>	<b>38</b>
<b>Bachelor of Science in Management Science (BSMS) .....</b>	<b>38</b>
Description, Program Length, and Career Outlook.....	38
Student Learning Outcomes.....	39
Curriculum - Summary .....	39
Definition of Quarter Credit .....	39
Course Listing .....	40
Graduation Requirements.....	41
Clearance for Graduation.....	41
BSMS Course Descriptions .....	42
<b>Notice to Prospective Degree Program Students .....</b>	<b>50</b>
<b>Master of Science in Computer Information Systems (MSCIS) .....</b>	<b>50</b>
Description, Program Length, and Career Outlook.....	50
Student Learning Outcomes.....	51
Curriculum - Summary .....	51
Definition of Quarter Credit .....	51
Course Listing .....	52
Graduation Requirements.....	52
Clearance for Graduation.....	52
MSCIS Course Descriptions .....	53
<b>ENROLLMENT POLICIES AND PROCEDURES .....</b>	<b>55</b>
<b>Enrollment and Course Registration.....</b>	<b>55</b>
<b>Program Length.....</b>	<b>55</b>
<b>Minimum Course Loads .....</b>	<b>55</b>
<b>Add and Drop Policy .....</b>	<b>55</b>
<b>Late Registration .....</b>	<b>56</b>
<b>Attendance Policy .....</b>	<b>56</b>
<b>Auditing a Course .....</b>	<b>57</b>
<b>Course Schedules .....</b>	<b>57</b>
<b>Challenge Examination .....</b>	<b>57</b>
<b>Credit by Advanced Placement (AP) .....</b>	<b>57</b>
<b>Readmission.....</b>	<b>58</b>
<b>Transfer Credit Policy.....</b>	<b>58</b>
<b>Notice Concerning Transferability of Credits and Credentials Earned at Calusa Institute .....</b>	<b>59</b>
<b>Leave of Absence .....</b>	<b>59</b>
<b>Withdrawal from the School.....</b>	<b>61</b>
<b>STANDARDS OF SATISFACTORY ACADEMIC PROGRESS.....</b>	<b>62</b>
<b>Grading System .....</b>	<b>62</b>
<b>Grade Point Average (GPA).....</b>	<b>64</b>

<b>Grade Changes</b> .....	<b>64</b>
<b>Grade Report</b> .....	<b>65</b>
<b>Program Prerequisite Courses (*)</b> .....	<b>65</b>
<b>Satisfactory Academic Progress (SAP)</b> .....	<b>65</b>
Maximum Time Frame .....	65
Evaluation Factors .....	65
Academic Probation .....	66
Dismissal and Extended Enrollment.....	67
Mitigating Circumstances .....	67
Appeals.....	67
<b>Final Examinations</b> .....	<b>68</b>
<b>Independent Study</b> .....	<b>68</b>
<b>ADMINISTRATORS AND STAFF</b> .....	<b>69</b>
<b>FACULTY</b> .....	<b>69</b>

## SCHOOL CATALOG 2021

The purpose of this catalog is to guide prospective and currently enrolled students in pursuit of their programs of study in Calusa Institute. It does not constitute an unchangeable contract, but instead, serves as an announcement of current policies. Calusa Institute reserves the right to repeal, change, or amend the rules, regulations, and provisions contained within and may withdraw, or add to, or modify the courses listed herein.

Implicit in each student's matriculation at Calusa Institute is an agreement to comply with school rules and regulations which the school may modify to properly exercise its educational responsibility. Thus, although every effort has been made to assure the accuracy of the information in this catalog, students are advised that this information is subject to change without notice, and the appropriate instructional departments or administrative offices should be consulted for updates, including catalog supplements.

It is the responsibility of the student to be familiar with the information presented in this catalog and to know and observe all policies and procedures related to the program he/she is pursuing. Regulations will not be waived nor exceptions granted because a student pleads ignorance of these policies or procedures. While academic advisors will assist students in every way possible, the responsibility for following all policies and meeting all requirements and deadlines rests with the student. A student is expected to satisfy the requirements of the catalog in effect at the time he or she is admitted to, and begins course work in, a degree program. However, a student may elect to graduate under the catalog in force at the time of his/her graduation provided the student complies with all requirements of the latter catalog.

The Chief Academic Officer is responsible for the content of the catalog. It may be amended, changed, or supplemented after the effective date has started. Such modifications will be typed, dated and posted at the school's bulletin boards; and attached to the school catalog in effect until such time that a new school catalog is published.

This catalog is published not more frequently than once each year. It is available at the library for reference and can also be viewed at the school's website ([www.cal-usa.com](http://www.cal-usa.com)).

Effective Date: **January 1, 2021.**

Expiration Date: **December 31, 2021.**

## **Catalog Referencing**

Because of continuous modifications and changes in courses and program requirements, it is the policy of Calusa Institute to clear each student for graduation, insofar as possible, under the program requirements stated in the catalog, i.e., the catalog in effect when the student enrolled and under which the student maintained continuous residence. The program must, however, reflect at least the total number of units required in the catalog under which the student petitions to graduate. If this latter requirement necessitates further coursework, it will be kept to a minimum. Academic advisors will use the best balance of subject matter consistent with required credits and availability of specific courses to formulate an acceptable program within the pertinent total unit guidelines.

## **Catalog Safekeeping and Student Records**

The Registrar acts as the Custodian of Records and maintains the school catalog, student personal information, financial records, and transcripts in locked, fire-proof cabinets. Academic records are kept for an indefinite period of time. Other files may be purged after a minimum of five (5) years.

# ACADEMIC CALENDAR 2021

## Winter 2021

Classes Begin	January 4, 2021
Last Day to Add & Drop	January 11, 2021
Registration Period for Spring 2021	February 15 - March 12, 2021
Holiday: Martin Luther King Day (No Classes)	January 18, 2021
Holiday: President's Day (No Classes)	February 15, 2021
Final Exam Week	March 8 - 15, 2021
Classes End	March 15, 2021
Term Break	March 16 - April 4, 2021

## Spring 2021

Classes Begin	April 5, 2021
Last Day to Add & Drop	April 12, 2021
Registration for Summer 2021	May 17 - June 14, 2021
Holiday: Memorial Day (No Classes)	May 31, 2021
Final Exam Week	June 7 - 14, 2021
Classes End	June 14, 2021
Term Break	June 15 - July 4, 2021

## Summer 2021

Classes Begin	July 5, 2021
Last Day to Add & Drop	July 13, 2021
Registration for Fall 2020	August 16 - September 10, 2021
Holiday: Independence Day (No Classes)	July 3-4, 2021
Holiday: Labor Day (No Classes)	September 6, 2021
Final Exam Week	September 6 - 13, 2021
Classes End	September 13, 2021
Term Break	September 14 - October 3, 2021

## Fall 2021

Classes Begin	October 4, 2021
Last Day to Add & Drop	October 11, 2021
Registration for Winter 2022	November 15 - December 10, 2021
Holiday: Columbus Day (No Classes)	October 11, 2021
Holiday: Veterans Day (No Classes)	November 11, 2021
Holiday: Thanksgiving Day (No Classes)	November 26-27, 2021
Final Exam Week	December 6 - 13, 2021
Classes End	December 13, 2021
Term Break	December 14 - January 2, 2022



# **CALUSA INSTITUTE**

## **Vision**

Calusa Institute shall become the conduit for the scholarly exchange of innovative approaches to management and technology in the globally dynamic world.

## **Mission**

We aim to deliver quality education geared towards professional development to better serve the needs of the community. Contingent to this mission is our pledge to inculcate human values with the skills and competencies for growing careers in management science and information systems.

## **Educational Objectives**

To accomplish this mission, Calusa Institute aims to:

1. Balance and strengthen the student's grasp of general knowledge in the areas of communication, science, humanities, and art, altogether pertinent to social awareness and individual growth.
2. Infuse the constant use of critical thinking among students through the design and processes of coursework.
3. Keep abreast and align trends in the use of quantitative methods in corporate management and leadership in its business curriculum.
4. Liberate the human mind by welcoming diversity of new knowledge and ascribing to technology as the ultimate measure of global advancement.
5. Embed values among students, faculty, and staff in the spirit of work excellence.

## Approval to Operate

Calusa Institute is a private institution that it is approved to operate by the Bureau for Private Postsecondary Education (BPPE) in the State of California.

“Approval to Operate” means compliance with state standards as set forth in the California Education Code (CEC) and Title 5 of the California Code of Regulations (CCR).

Any questions a student may have regarding this catalog that have not been satisfactorily answered by the institution may be directed to the **Bureau for Private Postsecondary Education** at:

Physical Address: 1747 North Market Blvd., Suite 225, Sacramento, CA 95834

Mailing Address: P.O. box 980818, West Sacramento, CA 95798-0818

Website: [www.bppe.ca.gov](http://www.bppe.ca.gov)

Toll-Free Telephone Number (888) 370-7589 Fax (916) 263-1897

As a prospective student, you are encouraged to review this catalog prior to signing an enrollment agreement. You are also encouraged to review the School Performance Fact Sheet, which must be provided to you prior to signing an enrollment agreement.

A student or any member of the public may file a complaint about this institution with the Bureau for Private Postsecondary Education by calling 1-888- 370-7589, or by completing a complaint form, which can be obtained on the bureau’s Internet Web site – [www.bppe.ca.gov](http://www.bppe.ca.gov).

## Self-Monitoring Procedures

Calusa Institute makes every effort to inform its students, faculty, and staff of currency in the policies and procedures that are implemented by the Bureau for Private Post-Secondary Education (BPPE).

The Chief Operating Officer regularly reviews pertinent BPPE laws and regulations that affect the operations of the school. These would include the California Private Postsecondary Education Act of 2009, SB Bill 1192, Student Tuition Recovery Fund, Tittle 5. Division 7.5 California Code of Regulations, and Disciplinary Guidelines. Copies of these documents are kept at the Administration Office.

Once every quarter term, the Chief Operating Officer would highlight and discuss BPPE updates on its policies and procedures during management committee meeting. Documentation of any changes in the school policies and procedures affected are reflected in the meeting minutes and the school catalog accordingly.

In instances where BPPE policies and procedures have been implemented before the publication of a new catalog, the Administration Office will bring these to the attention of the students, faculty, and staff through the following:

1. Posting on the bulletin boards, student lounges, and the library
2. School Newsletter
3. Verbal announcement during classes
4. News and Announcements section of the school's website

## **School Ownership**

Calusa Institute, LLC is incorporated as a Limited Liability Corporation on January 24, 2018 under the Corporation Laws of the State of California.

## **Governing Board**

The Governing Board of Calusa Institute, under Section 43800 of Title V of the California Administrative Code, reserves the right to add, amend, or repeal any of its regulations, rules, resolutions, standing orders and rules of procedures, in whole or in part, at its discretion. None of these shall have the effect of an abridgement or limitation of any rights, powers, or privileges of the Trustees.

## **Non-Discrimination Policy**

Calusa Institute does not discriminate on the basis of race, color, age, gender, creed, national or ethnic origin, marital status, sexual preference, physical disability, or any other legally protected status in the administration of its educational programs, admission policies, or any school-administered programs and activities.

## **Statement of Academic Freedom**

Calusa Institute is fully committed to the protection of academic freedom to inquire and express truth in whatever forms it is found. A diversity of opinion, course content, and teaching methods are welcome and seen as contributing to the growth of Calusa Institute and the professionalism of its faculty.

## **Drug-Free Campus**

It is the objective of Calusa Institute to establish and maintain a drug-free workplace and campus. Employees and students are forbidden to unlawfully manufacture, distribute, dispense, possess or use a controlled substance on campus grounds and in any of its offices. Violations of this policy are grounds for disciplinary action as described in the student, faculty, and employee handbooks. Detailed information regarding this policy may be obtained from the Administration Office of Calusa Institute.

## **Campus Address**

All classes will be held at:

1240 S. State College Blvd., Suite 101, Anaheim, CA 92806.

## **Campus Facilities and Instructional Equipment**

The campus measures about 2,425 square feet and is located at the first floor of a 2-storey building in East Anaheim, California. It has two classrooms with a maximum seating capacity of 30 students each. Each classroom is equipped with whiteboard and audio-visual equipment including instructor's desktop computer workstation and wide screen high definition television (HDTV). The student lounge provides seating furniture, refrigerator, microwave oven, and coffee maker to accommodate rest periods, socials, and snacks. The 480 square-foot library houses shelf book collections, journals, magazines, bibliographic references in the areas of management science and computer information systems. There are eight (8) desktop computer workstations inside the library for students to access the library database and for their research and out-of-class coursework. The entire campus has a Wi-Fi network for students, faculty, and staff.

## **Statement on Bankruptcy**

Calusa Institute does not have a pending petition in bankruptcy; does not operate as a debtor in possession; has not filed a bankruptcy petition within the preceding five years; and has not had a petition in bankruptcy filed against it within the preceding five years that resulted in reorganization under Chapter 11 of the United States Bankruptcy Code (11 U.S.C. Sec. 1101 et seq.).

## ADMISSIONS

Calusa Institute welcomes all applicants regardless of sex, nationality, creed, disability, or ethnic origin; especially those who have the potential and determination to complete the program successfully. The student's motivation and interest in succeeding in his/her chosen career, side to side with academic qualifications, serve as important indicators for admission consideration.

### Ability-to-Benefit (ABT) Students

Calusa Institute does not admit Ability-to-Benefit (ABT) students.

Calusa Institute does not utilize an Ability-to-Benefit (ABT) exam as an alternative form of enrollment.

### Notice to Prospective Degree Program Students

This institution is provisionally approved by the Bureau for Private Postsecondary Education to offer degree programs. To continue to offer this degree program, this institution must meet the following requirements:

- Become institutionally accredited by an accrediting agency recognized by the United States Department of Education, with the scope of the accreditation covering at least one degree program.
- Achieve accreditation candidacy or pre-accreditation, as defined in regulations, by February 14, 2021, and full accreditation by February 14, 2024.

If this institution stops pursuing accreditation, it must:

- Stop all enrollment in its degree programs, and
- Provide a teach-out to finish the educational program or provide a refund.

An institution that fails to comply with accreditation requirements by the required dates shall have its approval to offer degree programs automatically suspended.

## **Bachelor of Science in Management Science (BSMS) Program**

### **Minimum Admission Requirement**

Applicants to the BSMS Program must have completed at least a high school education from an accredited institution in the United States. A photocopy of the high school diploma will be required to complete the admissions process.

### **Admission Procedures**

1. Fill-out and submit the Application Form to the Admissions Office. The form is available in the Admissions Office and can also be downloaded at the school's website at [www.cal-usa.com](http://www.cal-usa.com).
2. Submit a photocopy of high school diploma. In the absence of a high school diploma, submit an attestation statement and documentation evidencing completion of high school education.
3. Pay the application fee. The application fee is non-refundable.

### **Admission Evaluation**

Admission to the BSMS Program is based on the combination of strength of educational curriculum attempted and Cumulative Grade Point Average (CGPA). Applications will be reviewed and decided for admission on an individual basis, and applicants may be asked to provide additional evidence of academic proficiency, if necessary.

## **Admission Acceptance**

Once a student is accepted, he or she will be assigned to an Academic Advisor who will assist with academic planning. Orientation for new students are held during the first week of each quarter term where they receive information regarding the school, student services, student rights/responsibilities, student conduct, and library services.

## **Master of Science in Computer Information Systems (MSCIS) Program**

### **Minimum Admission Requirements**

Applicants to the MSCIS Program must have earned at least a bachelor's degree from an accredited institution in the United States, with a minimum Cumulative Grade Point Average of 2.5 on a 4.0 scale. An official transcript evidencing completion of the bachelor's degree, and a formal letter of recommendation from the applicant's employer, professor, or academic advisor will be required in the admissions process. Prior coursework should evidence completion of at least 15 semester credits or equivalent in courses related to computers, computer network, information systems, information technology, or programming as determined by the Program Chair of the CIS Department of Calusa Institute. Applicants who have not completed their bachelor's degree in a related area or whose undergraduate courses are deficient will be required to register and complete program prerequisite courses in Calusa institute prior to registering curriculum courses.

### **Admission Procedures**

1. Fill out and submit the Application Form to the Admissions Office. The form is available in the Admissions Office and can also be downloaded at the school's website at [www.calusa.com](http://www.calusa.com).
2. Submit official transcript of bachelor's degree and a copy of its corresponding diploma.
3. Submit at least one (1) formal letter of recommendation from employer, professor, or academic advisor.
4. Pay the application fee. The application fee is non-refundable.

### **Admission Evaluation**

Admission to the MSCIS Program is based upon the academic and professional background of the applicant, as well as competitive and programmatic factors. Applications will be reviewed and decided for admission on an individual basis, and applicants may be asked to provide additional evidence of academic proficiency, if necessary

## Admission Acceptance

Once a student is accepted, he or she will be assigned to an Academic Advisor who will assist with academic planning. Orientation for new students will be held during the first week of each term. Newly enrolled students will receive information regarding the school, student services, expectations, student rights and responsibilities, student conduct, and library services.

## English Proficiency Requirements

To be admitted to any of the programs offered in Calusa Institute, all applicants must meet the school's English Proficiency standards outlined below.

### **Bachelor of Science in Management Science (BSMS) Program**

At least an overall score of 45 in the Internet-Based TOEFL (iBT), or its equivalent.

The following will be exempted from this requirement.

Applicants who:

1. Have completed at least four (4) years high school education in the United States
2. Have completed at least two (2) years of higher education in the United States
3. Have passed the Calusa Institute English Proficiency Examination with a minimum score of 70%
4. Have completed their high school or higher education from a country where English is the main language of instruction as determined and approved by the Director of Admissions.

### **Master of Science in Computer Information Systems (MSCIS) Program**

At least an overall score of 61 in the Internet-Based TOEFL (iBT), or its equivalent.

The following will be exempted from this requirement.

Applicants who have:

1. Completed at least four (4) years high school education in the United States
2. Completed at least two (2) years of higher education in the United States
3. Passed the Calusa Institute English Proficiency Examination with a minimum score of 80%
4. Completed their high school or higher education from a country where English is the main language of instruction as determined and approved by the Director of Admissions.



## Articulation Agreements

Calusa Institute does not have any articulation agreement with any other college or university.

## Admissions for International Students

Calusa Institute is open to admit international students who are qualified and express interest in completing the programs of study offered by the school. Visa services include issuance of the applicant's Form I-20 to support application for U.S. student visa.

In addition to the admission and English Proficiency requirements and procedures mentioned earlier, international students must comply with immigration laws and regulations of the United States provided by the U.S. Department of Homeland Security and U.S. Citizenship and Immigration Services (USCIS).

International students must submit the following:

1. Foreign transcript evaluation of their academic credentials issued by an evaluation agency recognized and approved by Calusa Institute. At their discretion, international students may request the Admissions Office to coordinate the issuance of foreign transcript evaluation.
1. Bank statement that shows adequate funds to support tuition and fees at least for the first year of their program of study.
2. Photocopy of Passport
3. Mailing fee ranging from \$50 to \$70 (non-refundable) depending on the student's country of origin. This fee is required for international students being issued new I-20s only. It is not required for F-1 transfer-in students or students with existing I-20s from other originating schools.
4. Other documents as may be required by the United States immigration agencies.

## Application Deadlines

Calusa Institute operates on an open admissions and enrollment system by the quarter terms - Winter, Spring, Summer, and Fall. To receive the earliest consideration, applicants must submit their applications and supporting documents by August 1<sup>st</sup> (for Fall Quarter), November 1<sup>st</sup> of previous year (for Winter Quarter), February 1<sup>st</sup> (for Spring Quarter), and May 1<sup>st</sup> (for Summer Quarter).

## TUITION AND SCHOOL FEES

Students are required to pay tuition and fees during registration. Cash, money orders, credit cards, and personal local checks are acceptable modes of payment.

BSMS Program Tuition per unit	\$260.00*
MSCIS Program Tuition per unit	\$320.00*
Application Fee (Non-Refundable, One-Time)	\$50.00
Student Tuition Recovery Fund (Non-Refundable, One-Time)	\$0.50**
Registration Fee Non-Refundable, per quarter term)	\$30.00
Late Registration Fee	\$35.00
Student's ID Card fee (per issue)	\$20.00
Foreign Transcript Evaluation Fee	\$85.00
Graduation Fee	\$150.00
Transcript Fee (per issue)	\$20.00
Returned Checks Fee	\$25.00

\* Tuition rates may be adjusted in accordance with academic policies and regulations approved by the school.

\*\* Effective February 8, 2021, the Student Tuition Recovery Fund (STRF) assessment rate has changed from zero (\$0) per one thousand dollars (\$1000) of institutional charges to fifty cents (\$.50) per one thousand dollars (\$1000) of institutional charges. All institutions will be required to collect STRF assessments. Note: Institutions will still be required to complete and submit all STRF Assessment Reporting Forms. For additional information regarding this STRF rate change, visit the Bureau for Private Postsecondary Education's Web site at [www.bppe.ca.gov](http://www.bppe.ca.gov).

## Bachelor of Science in Management Science (BSMS) Program

### Total Charges for 1 Quarter Term of Attendance

Based on 12 quarter units registered (minimum course load)

Tuition (12 units x \$260/unit)	\$3,120.00
Registration Fee	30.00
<b>Total</b>	<b>\$3,150.00</b>

### Estimated Cost of Entire Program

Based on 180 quarter units; 3 quarter terms per year, 12 quarter terms for 4 years

Application Fee (Non-Refundable, One-Time)	\$50.00
Tuition (180 units x \$260 per unit)	\$46,800.00
Student Tuition Recovery Fund (Non-Refundable, One-Time)**	\$0.50
Graduation Fee	\$150.00
Registration Fee (12 quarters x \$30 per quarter)	\$360.00
Textbooks*	\$0.00
<b>Total</b>	<b>\$ 47,360.00</b>

\* Student is solely responsible for the purchase of textbook/s required in class prior to the first class session. Calusa Institute provides the list of required textbooks to students at least one (1) month prior to the start of the following school term. Calusa Institute does not sell textbooks to students. The estimated cost of required textbooks is \$5,000.00.

\*\* Effective February 8, 2021, the Student Tuition Recovery Fund (STRF) assessment rate has changed from zero (\$0) per one thousand dollars (\$1000) of institutional charges to fifty cents (\$.50) per one thousand dollars (\$1000) of institutional charges. All institutions will be required to collect STRF assessments. Note: Institutions will still be required to complete and submit all STRF Assessment Reporting Forms. For additional information regarding this STRF rate change, visit the Bureau for Private Postsecondary Education's Web site at [www.bppe.ca.gov](http://www.bppe.ca.gov).

## Notice to Prospective Degree Program Students

This institution is provisionally approved by the Bureau for Private Postsecondary Education to offer degree programs. To continue to offer this degree program, this institution must meet the following requirements:

- Become institutionally accredited by an accrediting agency recognized by the United States Department of Education, with the scope of the accreditation covering at least one degree program.
- Achieve accreditation candidacy or pre-accreditation, as defined in regulations, by (date two years from date of provisional approval), and full accreditation by (date five years from date of provisional approval).

If this institution stops pursuing accreditation, it must:

- Stop all enrollment in its degree programs, and
- Provide a teach-out to finish the educational program or provide a refund.

An institution that fails to comply with accreditation requirements by the required dates shall have its approval to offer degree programs automatically suspended.

Institutional Representative Initials: \_\_\_\_\_ Student Initials: \_\_\_\_\_  
Date: \_\_\_\_\_ Date: \_\_\_\_\_

## Master of Science in Computer Information Systems (MSCIS) Program

### Total Charges for 1 Quarter Term of Attendance

Based on 8 quarter units registered (minimum course load)

Tuition (8 units x \$320/unit)	\$2,560.00
Registration Fee	30.00
Total	\$2,590.00

### Estimated Cost of Entire Program

Based on 56 quarter units; 3 quarter terms per year, 6 quarter terms for 2 years

Application Fee (Non-Refundable, One-Time)	\$50.00
Tuition (56 units x \$320 per unit)	\$17,920.00
Student Tuition Recovery Fund (Non-Refundable, One-Time)**	\$0.50
Graduation Fee	\$150.00

Registration Fee (6 quarters x \$30 per quarter)	\$180.00
Textbooks*	\$0.00
<b>Total</b>	<b>\$ 18,300.00</b>

\* Student is solely responsible for the purchase of textbook/s required in class prior to the first class session. Calusa Institute provides the list of required textbooks to students at least one (1) month prior to the start of the following school term. Calusa Institute does not sell textbooks to students. The estimated cost of required textbooks is \$5,000.00.

\*\* Effective February 8, 2021, the Student Tuition Recovery Fund (STRF) assessment rate has changed from zero (\$0) per one thousand dollars (\$1000) of institutional charges to fifty cents (\$.50) per one thousand dollars (\$1000) of institutional charges. All institutions will be required to collect STRF assessments. Note: Institutions will still be required to complete and submit all STRF Assessment Reporting Forms. For additional information regarding this STRF rate change, visit the Bureau for Private Postsecondary Education's Web site at [www.bppe.ca.gov](http://www.bppe.ca.gov).

## Student Tuition Recovery Fund (STRF)

The State of California established the Student Tuition Recovery Fund (STRF) to relieve or mitigate economic loss suffered by a student in an educational program at a qualifying institution, who is or was a California resident while enrolled, or was enrolled in a residency program, if the student enrolled in the institution, prepaid tuition, and suffered an economic loss. Unless relieved of the obligation to do so, you must pay the state-imposed assessment for the STRF, or it must be paid on your behalf, if you are a student in an educational program, who is a California resident, or are enrolled in a residency program, and prepay all or part of your tuition.

You are not eligible for protection from the STRF and you are not required to pay the STRF assessment, if you are not a California resident, or are not enrolled in a residency program.

It is important that you keep copies of your enrollment agreement, financial aid documents, receipts, or any other information that documents the amount paid to the school. Questions regarding the STRF may be directed to the Bureau for Private Postsecondary Education, 1747 North Market Blvd., Suite 225, Sacramento, CA 95834, (916) 431-6959 or (888) 370-7589.

To be eligible for STRF, you must be a California resident or enrolled in a residency program, prepaid tuition, paid or deemed to have paid the STRF assessment, and suffered an economic loss as a result of any of the following:

1. The institution, a location of the institution, or an educational program offered by the institution was closed or discontinued, and you did not choose to participate in a teach-out plan approved by the Bureau or did not complete a chosen teach-out plan approved by the Bureau.
2. You were enrolled at an institution or a location of the institution within the 120 day period before the closure of the institution or location of the institution, or were enrolled in an educational program within the 120 day period before the program was discontinued.
3. You were enrolled at an institution or a location of the institution more than 120 days

before the closure of the institution or location of the institution, in an educational program offered by the institution as to which the Bureau determined there was a significant decline in the quality or value of the program more than 120 days before closure.

4. The institution has been ordered to pay a refund by the Bureau but has failed to do so.
5. The institution has failed to pay or reimburse loan proceeds under a federal student loan program as required by law, or has failed to pay or reimburse proceeds received by the institution in excess of tuition and other costs.
6. You have been awarded restitution, a refund, or other monetary award by an arbitrator or court, based on a violation of this chapter by an institution or representative of an institution, but have been unable to collect the award from the institution.
7. You sought legal counsel that resulted in the cancellation of one or more of your student loans and have an invoice for services rendered and evidence of the cancellation of the student loan or loans.

To qualify for STRF reimbursement, the application must be received within four (4) years from the date of the action or event that made the student eligible for recovery from STRF.

A student whose loan is revived by a loan holder or debt collector after a period of non-collection may, at any time, file a written application for recovery from STRF for the debt that would have otherwise been eligible for recovery. If it has been more than four (4) years since the action or event that made the student eligible, the student must have filed a written application for recovery within the original four (4) year period, unless the period has been extended by another act of law.

However, no claim can be paid to any student without a social security number or a taxpayer identification number.

### **Financial Aid/In-House Financing/Student Loans**

Calusa Institute does not participate in federal and state financial aid programs.

Calusa Institute does not offer in-house financing or personal student loans to students.

If a student obtains a loan to pay for an educational program, the student will have to repay the full amount of the loan plus interest, less the amount of any refund, and that, if the student receives federal student financial aid funds, the student is entitled to a refund of the moneys not paid from federal financial aid funds.

## REFUND POLICIES

### Student's Right to Cancel

Institution shall refund 100 percent of the amount paid for institutional charges, less an Application Fee, if notice of cancellation is made through attendance at the first class session, or the seventh class day after enrollment, whichever is later.

Cancellation shall occur when you give written notice of cancellation at the address of the school shown on the top of the first page of the Enrollment Agreement. You can do this by mail, or hand delivery. The written notice of cancellation, if sent by mail, is effective when deposited in the mail properly addressed with postage prepaid.

The institution shall advise each student that a notice of cancellation shall be in writing, and that a withdrawal may be effectuated by the student's written notice or by the student's conduct, including, but not necessarily limited to, a student's lack of attendance.

The written notice of cancellation need not take any particular form and, however expressed, is effective if it shows that you no longer wish to be bound by the Enrollment Agreement. You will be given a Notice of Cancellation Form to use at the first day of class, but you can use any written notice that you wish.

The institution shall have a refund policy for the return of unearned institutional charges if the student cancels an Enrollment Agreement or withdraws during a period of attendance. The refund policy for students who have completed 60 percent or less of the period of attendance shall be a pro rata refund.

### Withdrawal from Course

A student has the right to withdraw from a course of instruction at any time. If the student withdraws from the course of instruction after the period allowed for cancellation of the Agreement, the student has the right to obtain a refund of charges paid through attendance at the first class session, or the seventh day after enrollment, whichever is later. The school will remit a refund less an Application Fee, if applicable, within thirty (30) days following your withdrawal. You are obligated to pay only for educational services rendered.

The refund shall be the amount you paid for instruction multiplied by fraction, the numerator of which is the number of hours of instruction which you have not received but for which you have paid, and the denominator of which is the total number of hours of instruction for which you have paid.

**Example:** If the student completes only 20 hours of a 4-quarter unit (40 hours) course and paid \$1,000.00 tuition, the student would receive a refund of \$500.00.

20 hours (Hours of instruction received)

$$\begin{aligned} & \$1000 - (\$1000 \times \frac{\text{-----}}{40 \text{ hours (Hours of instruction paid)}}) \\ & = \$500.00 \text{ (Amount of refund)} \end{aligned}$$

No refund will be issued unless the student's account has credit balance. Refunds will be processed within ten (10) working days from receipt of the student's request to the Registrar.

## **Enrollment Cancellation Procedures**

Cancellation shall occur when you give written notice of cancellation at the address of the school shown on this page of the Enrollment Agreement. You can do this by mail, or hand delivery. The written notice of cancellation, if sent by mail, is effective when deposited in the mail properly addressed with postage prepaid.

The written notice of cancellation need not take any particular form and, however expressed, is effective if it shows that you no longer wish to be bound by the Enrollment Agreement. A Notice of Cancellation form will be provided to you, but you may use any written notice that you wish.

A fax or email is not acceptable. To cancel your enrollment in Calusa Institute, mail or deliver a signed and dated copy of the Notice of Cancellation to: Calusa Institute 1240 S. State College Blvd., Suite 101, Anaheim, CA 92806

**REMEMBER:** You must cancel in writing. You cannot cancel your enrollment by calling the school or by not coming to class.



## STUDENT RIGHTS

Calusa Institute maintains fair and reasonable practices in all matters affecting students: the delivery of educational programs, provision of support services, and timely resolution of disciplinary matters, as well as the handling of grievances. In addition, Calusa Institute endorses the basic principles of the Code of Ethics issued by the American Association of Collegiate Registrars and Admissions Officers (ACCRAO). Student understanding and cooperation are essential to the successful implementation of this legal structure.

### Freedom of Access

Calusa Institute is open to all qualified applicants according to its published admissions policies and standards. Upon matriculation, each student has access to all campus services and facilities for which he or she is qualified. Access will be denied to students who are not enrolled in Calusa Institute.

### Classroom Rights and Privileges

Faculty members are expected to encourage open discussion and inquiry. Students may take reasoned exception to information offered in any course and should make judgment on matters of informed opinion. Students' views, political associations, and beliefs, which are confided to instructors and advisors during the performance of their duties, are confidential.

### Student's Right to Appeal

Calusa Institute has created and implemented procedures for appeals by students with the intent of assuring fairness and objectivity.

Students have the right to appeal any academic policy or requirement if either of the following conditions is present:

- Extenuating circumstances make it impossible to comply with the policy or requirement
- An undue hardship would result from a strict application or interpretation of the policy or requirement.

Please note, however, that extenuating circumstances must be beyond your control and that undue hardship must be a condition far more serious than simple inconvenience. Documentation will be required and the timeliness of the appeal will be taken into consideration.

If you appeal an academic policy or requirement, that appeal will be reviewed by the Chief Academic Officer.

The purpose of appeal procedures is to provide a system that will represent "fairness and the

absence of arbitrariness.” The school makes every effort to assure that the appeal procedures are clear to students and are not burdensome.

## **Non-Discrimination Policy**

Calusa Institute does not discriminate on the basis of race, color, age, gender, creed, national or ethnic origin, marital status, sexual preference, physical disability or any other legally protected status in the administration of its educational programs, admission policies, or any other school-administered programs and activities.

## **Student Records Policy-Family Educational Rights and Privacy Act**

Under the Family Educational Rights and Privacy Act of 1974, also known as the Buckley Amendment or FERPA, and California Education Code 67-100, all students have the right to inspect and review their official school records in accordance with provisions of the aforementioned act and within the School guidelines. Educational institutions shall not release educational records without written consent of the student, subject to exceptions provided by law.

## **Student’s Right to Access**

With a few exceptions provided by law, students at Calusa Institute may see any of their educational records upon request. Access must be granted no later than fifteen (15) working days after written request. Students also have the right to challenge the contents of their educational records and to enter their viewpoints in the records under established procedures.

## **Disclosure of Student Records**

With several exceptions provided by law, the school cannot release information concerning students to third persons without the written consent of the student. Permission must be given by the student for information in their file to be used as reference checks for credit or employment evaluation by third parties and the student must file a declaration to this effect, which will be kept in the student’s file(s). The declaration can be all-inclusive or on a case-by-case access basis. (The provision of financial data to authorized agencies is not a violation of the Buckley Amendment). The student’s written consent is not required for the disclosure of grades, disciplinary action, or other information to parents of students who are dependents for federal tax purposes. Parents requesting information may generally be granted access upon submission of a signed statement to Calusa Institute, or other evidence of federal income tax dependency.

At the discretion of school officials, the following directory information will be provided:

- a. Student’s Name
- b. E-Mail Address
- c. Major Field of Study
- d. Dates of Attendance
- e. Degrees and Awards Received

#### f. Students Participating In Officially Recognized Activities

A student wishing to withhold this directory information must complete the Privacy Request Form at the Registrar's Office. This must be done within the first ten (10) working days of enrollment within the quarter term. The privacy request will be valid for one (1) calendar year.

Inquiries regarding the Family Educational Rights and Privacy Act should be directed to the Registrar.

### **Student's Right to File a Complaint**

In case a student, the parent of a student, or any other individual has a complaint that an official of the school is violating FERPA regulations, and the complaint cannot be satisfactorily resolved within the school, that person has the right to file a complaint with the U.S. Department of Education by contacting:

**Family Policy Compliance Office**  
**U.S. Department of Education**  
400 Maryland Ave., S.W.  
Washington, D.C. 20202-5920  
Telephone No. (202) 260-3887

### **Rehabilitation Act and Americans with Disabilities Act (ADA)**

Calusa Institute is committed to comply with all the mandates set forth in Section 504 of the Rehabilitation Act and Americans with Disabilities Act. Disabled students may make any request for reasonable accommodations to the Chief Academic Officer. Such students are required to provide medical certification of their disability. In certain circumstances, early registration may be available for students with disabilities.

## STUDENT COMPLAINTS AND GRIEVANCES

Students who feel aggrieved in their relationships with the school, its policies, its practices and procedures, or its faculty and staff should submit their grievance in writing to the Chief Academic Officer, who will act upon it, or direct it to the School President. A response will be made within five (5) working days upon receipt of the written grievance.

Dismissal of a student will not take place without a formal hearing. Should the student(s) feel aggrieved with the Chief Academic Officer, a petition should be submitted to the School President, who, if necessary, will arrange a hearing with the Management Committee for the student and Chief Academic Officer. Any questions or problems concerning this procedure which have not been satisfactorily answered or resolved by the school should be directed to the following:

### **Bureau for Private Postsecondary Education**

Address: 1747 North Market Blvd., Suite 225, Sacramento, CA 95834

Website: [www.bppe.ca.gov](http://www.bppe.ca.gov)

Toll-Free Telephone Number (888) 370-7589 Fax (916) 263-1897

### Step-by-Step Complaint Procedures

Some problems or disputes, such as sexual harassment and certain other incidents, because of their private and sensitive nature may be more appropriately handled through the complaint process. In these instances a complaint may be filed with the Chief Academic Officer, Director, or the responsible staff requesting an investigation into the alleged action(s).

Step 1: The student consults with one or more of the above persons as appropriate and requests a resolution of the complaint.

Step 2: The investigator will, insofar as possible, maintain the confidentiality of the dispute, gather the necessary and relevant facts, inform the student of a decision, and report the result with the recommendation(s) for corrective action, if any, to the appropriate administrator.

Step 3: The investigator has no more than thirty (30) days from the initiation of the complaint to render a decision unless it is not reasonable to conclude the investigation and render a report within this period due to extenuating, or unusual circumstances.

Step 4: If the student is not satisfied with the proposed resolution, he/she may then initiate a Formal Grievance Procedure.

### Step-by-Step Formal Grievance Procedures

The following steps shall be taken in sequence by the student who initiates a formal grievance. Failure to comply with any of the steps or time limits without agreement of all parties to the dispute may result in the termination of the grievance or other appropriate action. A student has the right to withdraw his/her grievance at any stage of the proceedings causing the proceedings to terminate immediately.

Copies of all correspondence shall be forwarded by the student and by the other party to the Chief Academic Officer to be retained in a confidential file pending resolution of the grievance or further action by either party. If the allegations involve charges of discrimination or sexual harassment, copies of all correspondence must be forwarded to the School President.

## **For All Grievances**

### **Step 1**

- 1.1 The student shall give written notification to the person he/she alleges has aggrieved him/her within a quarter term. The time limit to file a formal grievance expires at the close of business of the last day of instruction of the quarter following the one in which the alleged incident occurred or of the time the student should have become aware of the alleged violation. If the party cannot be contacted through reasonable efforts because he/she is no longer in residence or is on leave, an additional notification period of one (1) quarter term shall be provided.
- 1.2 The notice of grievance must include specific allegation(s), date(s) of incident(s), and necessary details regarding the complaint. The notice must also include the remedy requested.
- 1.3 Within thirty (30) days, the party against whom the grievance is filed must respond in writing to the student denying the allegations with accompanying explanations or:
  - a. agreeing to grant the remedy(ies) requested in full;
  - b. agreeing to grant the remedy(ies) requested in part with an explanation; or,
  - c. agreeing to negotiate an appropriate remedy with an explanation, stating suggested alternatives.
- 1.4 In the event the party against whom the grievance is filed will be unavailable for more than one (1) quarter term, the student shall proceed to Step 2 provided they have complied with Section 1.2 of Step 1. Attach all grievance materials from Step 1 to the Letter of Appeal in Step 2 and to all subsequent appeals (if any).

### **Step 2**

2.1 Within thirty (30) days of receipt of the response in Step 1 or, in the absence of a written response, after thirty (30) days but not more than forty-five (45) days has elapsed, the student may in writing either accept or reject the proposed remedy and appeal the results of the grievance to the next level.

2.2 In the event the party against whom the grievance is filed will be unavailable for more than one (1) quarter term, the student shall proceed to Step 3 provided they have complied with Section 1.2 of Step 1. Attach all grievance materials from Step 1 to the Letter of Appeal in Step 2 and to all subsequent appeals (if any).

### Step 3 - First Appeal Level

#### A. Student vs. Student

1. If the grievant is not satisfied with the results of Step 1 and 2, he/she can appeal the grievance to the Director of Student Services within thirty (30) days of receiving the written notification from the other party or in the absence of a written response, after thirty (30) days but not more than forty-five (45) days has elapsed.
2. The Director of Student Services shall refer the grievance to a committee established at this level who will review the grievance. The committee may hold a hearing, if appropriate, and convey its recommendation to the Director of Student Services.
  - a. The Committee shall be appointed by the Director of Student Services within ten (10) calendar days after receiving the written notice of grievance or notice of appeal.
  - b. The Committee shall forward its recommendations to the Director of Student Services within thirty (30) days of its appointment.
  - c. The Committee shall include one student member with voting privileges for each faculty, staff or administrative member with voting privileges.
  - d. No member of the Committee shall be a student, faculty, staff, or administrator from the same department or service area as the grievant or the person(s) against whom the grievance is filed.
3. The Director of Student Services shall respond to the student in writing within ten (10) days of receiving the recommendation(s) of the Committee. The response shall contain the findings on the complaint, the action(s) to be taken, and the justification(s) for the action(s).

#### B. Student vs. Staff

1. Step 1 and 2 of the grievance procedure are to be followed. If the grievant is not satisfied with the results at this level, he/she can appeal to the Chief Operating Officer.
2. Appeals must be in writing and made within thirty (30) days of written notification from the other party or, in the absence of a written response, after thirty (30) days but not more than forty-five (45) days had elapsed.
3. The Chief Operating Officer shall follow the procedures outlined in Step 3, A, 2 (ad), and 3 above.

#### C. Student vs. Faculty

1. Steps 1 and 2 of the grievance procedure are to be followed, if the grievant is not satisfied with the results at this level, he/she can appeal to the Dean.
2. The Chief Operating Officer shall promptly review all allegations and provide a written response to the student within thirty (30) days of receiving the written notification. The response shall contain the findings on the complaint, action(s) to be taken, and the justification(s) for the action.
3. If the grievant is not satisfied with the results, he/she can appeal to the School President within thirty (30) days of receiving the written response or, in the absence of a written response, after thirty (30) days but not more than forty-five (45) days has elapsed.
4. The School President shall refer the grievance to a Committee established at this level who will review the grievance. The Committee may hold a hearing, if appropriate, and convey its recommendations to the School President.
  - a. The Committee shall be appointed by the School President within ten (10) calendar days after receiving the notice of grievance or appeal and shall include one (1) student member with voting privileges for each faculty, staff, or administrative member with voting privileges.
  - b. The Committee shall forward its recommendation/s to the School President within thirty (30) calendar days of its appointment.
5. The School President shall respond to the student in writing within 10 days of receiving the recommendation(s) of the Committee. The response shall contain the findings on the complaint, the action(s) to be taken, and the justification(s) for the action(s).

#### D. Student vs. Chief Academic Officer/Director and Staff vs. Staff

1. Steps 1 and 2 of the grievance procedure are to be followed. If the grievant is not satisfied with the results at this level, he/she can appeal to the School President within thirty(30) days of receiving a written response from the Chief Academic Officer/Director or, in the absence of a written response, thirty (30) days but not more than forty-five (45) days has elapsed.
2. The School President shall refer the grievance to a Committee established at this level who will review the grievance. The Committee may hold a hearing, if appropriate, and convey its recommendations to the School President.
  - a. The Committee shall be appointed by the School President within ten (10) calendar days after receiving the notice of grievance or appeal and shall include one (1) student member with voting privileges for each faculty, staff, or administrative member with voting privileges.
  - b. The Committee shall forward its recommendation/s to the School President within thirty (30) calendar days of its appointment.

## **Sexual Harassment Policy**

Calusa Institute strives to provide an environment in which the dignity and worth of the members of the school community are based on mutual respect. Sexual harassment of employees and students is unacceptable behavior. It will not be tolerated.

Calusa Institute is committed to a work and academic environment that encourages excellence. This environment includes freedom from all forms of harassment for students, faculty, staff, and applicants who seek to join the school in any capacity. Sexual harassment violates the school's policy as well as local, state, and federal laws.

It is a violation of school policy for anyone to retaliate against an employee, student, or applicant who makes a claim of sexual harassment.

Any person violating school policy on sexual harassment is subject to appropriate disciplinary action, such as reprimand, suspension, or termination of employment or enrollment. Disciplinary action imposed depends on the severity of the offense.



## **Definition of Sexual Harassment**

Sexual harassment is an unwelcome sexual advance, requests for sexual favors, verbal or physical conduct of a sexual nature directed towards a student, employee, or applicant seeking to join Calusa Institute. When an individual is in a position to influence the education, employment, or participation in a school activity of another person, even apparent consensual sexual relationships often constitute sexual harassment. Sexual harassment occurs when any of the following circumstances exist:

1. Submission to such conduct is made a term or condition, either explicitly or implicitly, of a person's status in a program, academic decision, employment, or admission.
2. Submission to or rejection of such conduct is used as the basis for academic decisions or employment decisions.
3. Such conduct has the purpose or effect of "unreasonable interfering" with an employee's work or student's academic performance or creating an intimidating, hostile, coercive or offensive work or educational environment. For purposes of this policy, "unreasonable interfering" is defined as improper, unjustifiable behavior going beyond what is appropriate, warranted, or natural.
4. Sexual harassment is not limited to action by a supervisor but can include conduct by a co-worker.

# STUDENT RESPONSIBILITIES

## Personal Conduct

Each student is expected to be an example of proper conduct. This includes the student's attitudes, actions, appearance, and attire. The school administration has the authority to take appropriate action or administrative disciplinary measures if this Code of Conduct is not adhered to. It is school policy to prohibit smoking except in designated areas and unlawful possession or use of controlled substances or alcoholic beverages. Firearms possession anywhere on campus is strictly prohibited.

## Code of Conduct

The disciplinary standards outlined in this catalog include rules and enforcement measures. These are the basic guidelines for conduct on school premises, at any school-sponsored activity and, under certain circumstances, behavior in the outside community.

At any time, Calusa Institute reserves the right to exclude students whose conduct is deemed undesirable or prejudicial to the community's best interests.

All amendments of the standards must be approved by the Chief Academic Officer as directed by the Governing Board. These standards are subject to amendment at any time with notices being posted on the campus bulletin boards.

## Disciplinary Standards

The disciplinary standards described herein afford procedural fairness to the accused student and flexibility for school administration to exercise sanctions based on the individual circumstances of each case.

Behavior resulting in disciplinary action may involve, but is not limited to, one or a combination of those listed below:

1. Possession of alcoholic beverages on campus, or at any school activities at any time or, for all intoxication of the student
2. No student will threaten another student, faculty, staff or administrator
3. Falsification of school documents, records, or identification
4. Dishonesty in any form, including plagiarism, illegal copying of software, or knowingly furnishing false information to the school

5. Cheating or compromising test materials
6. Removal of library materials without permission
7. Disruption of the class or academic activities
8. Usage of abusive language to another student, faculty, staff, or administrator
9. Theft or damage of school property or fellow student's property
10. Intoxication with controlled substances
11. Physical assault for any reason except clear self-defense
12. Vandalism of School property
13. Conviction for a crime beyond normal traffic violations
14. Aiding and/or abetting in any of the above situations
15. Possession of firearms or illegal weapons as defined by state and federal guidelines
16. Violation of any state policies or regulations governing student's relationship with the school

### **Due Process and Appeals Committee**

Students accused of improper conduct shall be given adequate notice of the charges and an opportunity to present their case to an impartial Appeals Committee. Written notice of specific charge(s) made against a student shall be given at least fifteen (15) days before the student is to appear before the committee. While disciplinary action against a student is pending, the student's status does not change unless it is found that the student poses a significant threat to the school community. Hearings are private; the accused student is afforded the opportunity to rebut all charges. The school establishes the charges by a preponderance of the evidence. The student has the right to appeal the disciplinary actions to the Chief Academic Officer, but on the grounds that fair procedure was not followed by the committee, or that the evidence in the record does not justify the decision or the sanction. A record will be kept of the disciplinary action taken, and the basis for this decision. The disciplinary action taken may be reflected on the student's permanent record, as part of the disciplinary punishment.

Disciplinary action invoked by the committee may involve, but is not limited to, one or a combination of the following:

Probation:

Status of the student indicating that the relationship with the school is tenuous and that the student's record will be reviewed periodically to determine suitability to remain enrolled. Specific limitations and restrictions on the student's privileges may accompany probation.

Suspension:

Separation of the student from the school for a specific length of time.

Dismissal:

Separation of the student from the school on a permanent basis.

School policy stipulates that a student dismissed by disciplinary action, from either the school or a course, will not receive a refund of tuition or other fees. Students dismissed from the school for disciplinary reasons must exclude themselves from classes, activities, facilities, and premises. Any exception must be approved by the School President.

## **Financial Obligations**

Students who have not fulfilled their financial obligations to the school are in violation of the Enrollment Agreement. Said students may be denied the right to register courses, graduate, take examinations, receive degrees, or obtain/request transcripts.

## **Enrollment Obligations**

In order maintain good academic standing, students must:

1. Maintain academic standards (SAP), attend classes, and meet all financial obligations;
2. Be respectful in dealing with faculty, administrators, staff, and fellow students; and,
3. Comply with the federal, state, and municipal laws of the United States as well as the rules and regulations of the school.

## **Class Attendance**

Regular and prompt class attendance is required. Faculty may assign extra work, require special examinations, or refuse to grant credit for a course if the number of absences is excessive. Students should ascertain the exact policy of each faculty member at the beginning of each course. Students must attend the first class meeting or they may be unofficially dropped resulting in a failing grade. Only registered students, school faculty and administrators, and guests invited by the faculty may attend classes. All others will be asked to leave.

## **Classroom Conduct**

Faculty members are responsible for presenting appropriate material for courses, and students are responsible for learning this material. Although it is a student's academic performance that is evaluated in determining grades, student conduct is important in the academic setting. Enrollment in a class may be terminated due to unsatisfactory student conduct, undue disrespect toward an instructor or administrator, or academic dishonesty. Each student is responsible for maintaining standards of academic performance established for each course in which he or she is enrolled.

## **Cheating and Plagiarism**

Cheating is the act of obtaining or attempting to obtain credit for academic work by using dishonest means. Cheating at Calusa Institute includes but is not limited to:

1. Copying, in part or whole, from another's examination, paper, mathematical analysis, research or creative project, or the like;
2. Submitting as one's own work an examination, paper, mathematical analysis, research or creative project, or the like which has been purchased, borrowed, or stolen; or fabricated data;
3. Consulting notes, sources, or materials, including use of electronic devices, not specifically authorized by the instructor during an examination;
4. Employing a surrogate to take an examination, write a paper, do mathematical analysis, or complete, in part or wholly, an evaluation instrument;
5. Falsification of or misrepresentation of class attendance or role sheets; and,
6. Aiding or abetting any act that a reasonable person would conclude, when informed of the evidence, to be a dishonest means of obtaining or attempting to obtain credit for academic work.

Plagiarism is the act of obtaining or attempting to obtain credit for academic work by representing the work of another as one's own without the necessary and appropriate acknowledgment to the writer or composer. More specifically, plagiarism is:

*The act of incorporating the ideas, words of sentences, paragraphs, or parts thereof without appropriate acknowledgment and representing the product as one's own work; and the act of representing another's intellectual work such as musical composition, computer program, photographs, painting, drawing, sculpture, or research or the like as one's own.*

One or more academic sanctions may be imposed for cheating or plagiarism. The choice of action taken is guided by the extent to which the faculty member considers the cheating or plagiarism reflective of the student's lack of scholarship or lack of academic performance in the course. Academic sanctions include:

1. A redoing of the examination, paper, mathematical analysis, research or creative project, or the like;
2. A failing grade on the examination, paper, mathematical analysis, research or creative project, or the like;
3. A specified reduction in the course grade;
4. A failing grade in the course; or,
5. Referral to the Chief Academic Officer and/or the appropriate committee.

Students accused of cheating or plagiarism are entitled to and may petition for due process. Regulations in their entirety are published in the Faculty Handbook and the Student Handbook.

## **Drug, Alcohol and Smoking**

It is school policy that the learning environment be free of prohibited or controlled substances. Specifically, all members of the school community, which include administration, faculty, staff, students, and guests, abstain from the consumption/use of alcohol, narcotics, and/or misuse of prescription drugs while on school premises and on any field trip sponsored as part of the instructional program. Violation of this policy could lead to suspension, expulsion, termination, and in the context of criminal activity, referral to law enforcement agencies. Employees and students having difficulties with addictive substances can seek confidential counseling from the Director of Student Services for referrals to related agencies.

It is the policy of Calusa Institute that smoking is prohibited in school premises. At the discretion of the school administration, outside areas may be set aside to accommodate students, staff members, and faculty who smoke.

Violation of the smoking policy may result in suspension or termination of academic status or employment.

# **STUDENT SERVICES**

## **Student Advising**

Full-time faculty members are available for academic advising. Faculty members are available during regular business on scheduled hours for academic advising with regard to academic and career planning. The scope of this activity includes: analyzing interests related to academic and career planning or; determining the best educational program for achieving a chosen career or goal; selecting courses and student activities that maximize opportunities and potential; and developing an academic plan that encompasses both the course work and the supplemental needs of the student.

The Office of Student Services provides assistance in finding part-time employment. This Office also provides confidential and personal discussion/s concerning life situations which may affect the student's learning or personal development.

## **New Student Orientation**

The New Student Orientation program is designed for newly-enrolled students of Calusa Institute to familiarize them with campus facilities, policies and regulations, faculty, administrators, and staff. The school conducts this orientation during the first two weeks of each quarter.

## **Library Orientation**

Library orientation is designed to help new and current students learn more about library services and resources. This orientation is held at the beginning of each quarter for all students. The school also offers this orientation, by appointment, at any time.

## **Job Placement Services**

In order to assist students, Calusa Institute provides job placement assistance within the school (on-campus) and through its network affiliations with outside companies. Assistance in the preparation of a resume is provided upon student request. In addition, a bulletin board is maintained with job announcements and career opportunities. Students' personal resumes are maintained for alumni at their request.

These services are provided at no cost to the student. The school, however, does not guarantee employment nor a specific level of income from its placement assistance. All these services are available from the Office of Student Services.



## Tutoring

The Academic Office provides tutoring service especially for students who are struggling with their coursework. Faculty members are the primary source for this service. The purpose is to permit in-depth discussions regarding class presentations and materials presented in class. The service is provided at no cost to the student. The school encourages students to take advantage of free tutoring services.

## Student Housing

Calusa Institute does not have dormitory facilities under its control.

Calusa Institute has no responsibility to find or assist a student in finding housing.

However, there are many private apartments nearby. The following information is provided to students:

1. Park Viridian  
1515 E. Katella Avenue  
Anaheim, California 92805  
Monthly Rent: \$1,736~\$2,522
2. 1818 Platinum Triangle  
1818 S State College Blvd  
Anaheim, CA 92806  
Tel No. (714) 912-9743  
Monthly Rent: \$1,961~\$2,083
3. Wateridge Apartment Homes  
2200 E Ball Rd, Anaheim, CA 92806  
Tel No. (877) 264-1627  
Monthly Rent: \$1,580~\$1,855
4. King of Spain Apartments  
2230 E Ball Rd # 12  
Anaheim, CA 92806  
Tel. No. (714) 635-0660  
Monthly Rent: \$1,300~\$1,700
5. Gateway Apartment Homes  
299 N State College Blvd, Orange, CA 92868  
Tel. No. (866) 779-6399  
Monthly Rent: \$1,870 ~ \$2,295

## Extra-Curricular Activities

Every quarter term, the Office of Student Services conducts extra-curricular activities for students aimed to enhance their learning experience in Calusa Institute, including celebrations of festive holidays, sports and cultural awareness, and symposiums.

## Library

The campus library supports and enriches the educational programs offered in Calusa Institute. It maintains a collection of resources devoted to the disciplines of Management Science and Computer Information Systems. Shelf books also consist of materials relevant to general education courses as well as variety of other books, journals, periodicals, audio and video materials, disks, and bibliographical references. The library collection is updated as necessary to reflect current research, discovery, and practice.

Access to the Internet is available for library users. There are eight (8) desktop computer workstations inside the library for students to access the library database. The library offers maps, on-line and interactive CD ROM, pamphlets, brochures, career and college information resources, music compact disks, and videos. Library resource cataloging is done online and can be retrieved through the library database system. The library also offers the following services to students, faculty, and staff:

- Circulation
- Copy Center
- Reference and Research Services

### Library Hours

The library is open 9 am to 6 pm, Monday through Friday, closed on Saturday and Sunday. Library will be open until 9 pm for evening classes.

Library hours may vary during the summer, between quarters, and on holidays. Hours will be posted in the library and on a link at the Calusa Institute Library home page. See <http://www.cal-usa.com/library> for the most current posting.

# DEGREE PROGRAMS

## Notice to Prospective Degree Program Students

This institution is provisionally approved by the Bureau for Private Postsecondary Education to offer degree programs. To continue to offer this degree program, this institution must meet the following requirements:

- Become institutionally accredited by an accrediting agency recognized by the United States Department of Education, with the scope of the accreditation covering at least one degree program.
- Achieve accreditation candidacy or pre-accreditation, as defined in regulations, by February 14, 2021, and full accreditation by February 14, 2024.

If this institution stops pursuing accreditation, it must:

- Stop all enrollment in its degree programs, and
- Provide a teach-out to finish the educational program or provide a refund.

An institution that fails to comply with accreditation requirements by the required dates shall have its approval to offer degree programs automatically suspended.

## Bachelor of Science in Management Science (BSMS)

### Description, Program Length, and Career Outlook

The Bachelor of Science in Management Science (BSMS) program focuses on the quantitative approaches and methods in planning, leading, organizing and controlling complex economic and technical systems within the firm. The program builds on communications, mathematical principles, and natural sciences. Core courses consist of subject areas in finance, statistics, economics, computing, and business analytics. All courses are taught via traditional classroom format. Calusa Institute does not offer distance education to students. There no online courses in the curriculum. All instructions are taught in the English language only. In general, students are expected to complete this program in four (4) years. Students who maintain satisfactory academic progress for every three (3) consecutive quarter terms are eligible for a full quarter term break. By the successful completion of this program, students will be conferred the Bachelor of Science (B.S.) degree in management science. The BSMS program prepares students for careers in process management, economics, finance, consulting, and operations management (SOCC #11-

3051); or for graduate school in industrial engineering, operations research, business, or economics. No licensure is required to obtain employment in this career.

No licensure is required to obtain employment. Calusa Institute and its programs are not accredited by an accrediting agency recognized by the United States Department of Education. This program is not recognized for some employment positions, including, but not limited to, positions with the State of California. Students enrolled in Calusa Institute are not eligible for federal financial aid programs.

### Student Learning Outcomes

Graduates of the BSMS program are expected to demonstrate the following learning outcomes.

1. Apply the knowledge of mathematics and science;
2. Design a system or components to meet desired needs;
3. Identify, formulate, and solve management problems;
4. Use quantitative methods and tools in analyzing and solving issues in the firm;
5. Function on multidisciplinary teams;
6. Communicate effectively;
7. Understand professional and ethical responsibility; and
8. Gain knowledge of contemporary issues pertinent to the field of management science.

### Curriculum - Summary

Subject Areas / Credit Requirements		
General Education Courses		48 quarter credits
Written/Oral Communications	16	
Quantitative Principles	12	
Humanities & Arts	8	
Social & Behavioral Sciences	8	
Natural Sciences	4	
Core Courses		56 quarter credits
Lower Division Courses		20 quarter credits
Upper Division Courses		20 quarter credits
Elective Courses		36 quarter credits
<b>Total Credit Requirements</b>		<b>180 quarter credits</b>

### Definition of Quarter Credit

Academic work is established by quarter credits. A quarter credit hour earned is defined as the satisfactory completion of: at least ten (10) clock hours of didactic work (lecture hours); or at least twenty (20) clock hours of laboratory or supervised work; or at least thirty (30) clock hours of internship/externship work, as determined by the school. At least two (2) clock hours of out-of-class coursework should be expected by the student for every one (1) clock hour of lecture. One (1) clock hour equals 50-60 minutes.

## Course Listing

Course Listing			
<b>General Education Courses</b>			
<i>Written/Oral Communications</i>			
	<b>Course Title</b>	<b>Course #</b>	<b>Credit</b>
	College English	COMM101	4
	Public Speaking	COMM111	4
	Creative Writing	COMM121	4
	Technical Writing	COMM131	4
<i>Sub-Total</i>			16
<i>Quantitative Principles</i>			
	Linear Algebra	MATH101	4
	Statistics	MATH111	4
	Calculus	MATH121	4
<i>Sub-Total</i>			12
<i>Humanities &amp; Arts</i>			
	Critical Thinking	HUMA101	4
	U.S. History	HUMA111	4
<i>Sub-Total</i>			

Course Listing			
<i>Social &amp; Behavioral Sciences</i>			
	<b>Course Title</b>	<b>Course #</b>	<b>Credit</b>
	Sociology	SOBE101	4
	Psychology	SOBE111	4
<i>Sub-Total</i>			8
<i>Natural Sciences</i>			
	Biology	NASC101	4
<i>Sub-Total</i>			4
<b>Total General Education Courses</b>			<b>48</b>
<b>Core Courses</b>			
	Financial Accounting	CFIN201	4
	Managerial Accounting	CFIN211	4
	Statistical Analysis	CMSC201	4
	Business Analytics (Probability & Statistics)	CMSC211	4
	Microeconomics	CECO201	4
	Macroeconomics	CECO211	4
	Business Law and Ethics	CLAW201	4
	Data Structures and Algorithms	CINF201	4
	Organizational Development	CHRD201	4
	Controllershship	CFIN221	4
	Operations Research	CMSC231	4

	Optimization Models	CMSC241	4
	Information Systems and Applications	CINF211	4
	Managing Electronic Commerce	CINF221	4
<b>Total Core Courses</b>			<b>56</b>
<b>Lower-Division Courses</b>			
	Econometrics	LECO301	4
	Behavioral Economics	LECO311	4
	Supply Chain Management	LDMS321	4
	Database Management	LINF331	4
	Industrial Economics	LECO341	4
<b>Total Lower-Division Courses</b>			<b>20</b>
<b>Upper-Division Courses</b>			
	Advanced Econometrics	UECO401	4
	Purchasing Logistics with a Global Perspective	UMSC411	4
	Enterprise Resource Planning	UINF421	4
	Business Research Methods	UMSC431	4
	Project	UMSC451	4
<b>Total Upper-Division Courses</b>			<b>20</b>

<b>Course Listing</b>				
<b>Elective Courses</b>				
		<b>Course Title</b>	<b>Course #</b>	<b>Credit</b>
		Financial Engineering	EFIN351	4
		Auditing	EFIN361	4
		Microfinance	EFIN371	4
		Java Programming	EINF351	4
		Digital Graphic Design	EINF361	4
		Managing Networks and Telecommunications	EINF371	4
		Health Economics	EECO351	4
		Environmental Economics	EECO451	4
		Labor Economics	EECO461	4
<b>Total Elective Courses</b>				<b>36</b>

## Graduation Requirements

To be conferred the Bachelor of Science (B.S.) degree in Management Science, a total of at least 180 quarter credits in the BSMS Curriculum must be completed by the student with a minimum Cumulative Grade Point Average (CGPA) of 2.0.

## Clearance for Graduation

Candidates for graduation must obtain an Application for Graduation Form from the

Administration Office and submit it to the Registrar. Students are advised to file the application during the term preceding the one in which they expect to graduate.

During each course registration period, candidates meet with their academic advisors to determine if their proposed course schedule meets the graduation requirements.

All tuition and school fee account balances must be paid in full sixty (60) days prior to graduation. Student's payment of the graduation fee is mandatory regardless of his or her attendance in the graduation ceremonies.

## **BSMS Course Descriptions**

### **General Education Courses**

#### *Written/Oral Communications*

##### **COMM101 College English**

A foundation course in critical reading and writing skills. Students learn to identify problems, examine possible solutions, recognize unstated assumptions and values, appraise evidence, evaluate arguments, draw inferences, and test conclusions. Students also learn to analyze, synthesize, organize information logically, and propose original ideas.

##### **COMM111 Public Speaking**

This course emphasizes the practical skill of public speaking, including techniques to lessen speaker anxiety, and the use of visual aids to enhance speaker presentations. Its goal is to prepare students for success in typical public speaking situations and to provide them with the basic principles of organization and research needed for effective speeches.

##### **COMM121 Creative Writing**

Prerequisite: COMM201

An introduction to the techniques and strategies of creative writing, including primarily fiction and poetry. The course will make use of models from established contemporary writers and allow students to practice the techniques of these writers.

##### **COMM131 Technical Writing**

Prerequisite: COMM201

This course covers objective reporting on scientific and technical materials, principles of technical exposition, study of language uses, writing samples and principles of various technical reports, including abstracts, proposals, and manuals.

#### *Quantitative Principles*

##### **MATH101 Linear Algebra**

An introductory course in linear algebra covering abstract ideas of vector space and linear transformation as well as models and applications of these concepts, such as systems of

linear equations, matrices and determinants.

#### MATH111 Statistics

Collection, analysis, presentation and interpretation of data, and probability. Analysis includes descriptive statistics, correlation and regression, confidence intervals and hypothesis testing.

#### MATH121 Calculus

Topics include methods of integration, conic sections, polar coordinates, infinite sequences and series, parametric equations, solid analytic geometry, and vectors.

#### *Humanities & Arts*

##### HUMA101 Critical Thinking

Apply critical thinking skills studying human and computer parallels, computer technology and methodology, and program development.

##### HUMA111 U.S. History

This course covers the period from Reconstruction to the present. Emphasis is upon industrialization and its impact, the development of a strong federal government, an aggressive foreign policy, and a growing involvement in an international economy.

#### *Social & Behavioral Sciences*

##### SOBE101 Sociology

This introduction to sociological reasoning critically and scientifically examines the social forces and processes that shape our personalities, institutions, culture, and society.

##### SOBE111 Psychology

This course covers introductory treatment of sensation-perception cognition, physiological psychology, learning, personality, development, social psychology, assessment, and history.

#### *Natural Sciences*

##### NASC101 Biology

Principles of biology from the cellular to the ecosystem level, including biochemistry, cell biology, molecular biology, genetics, and evolution.

#### **Core Courses**

##### CFIN201 Financial Accounting

This course covers accounting theory, principles and practice. Students will learn about accrual accounting concepts, transaction analysis and the recording process. Students will gain an in-depth understanding of the preparation and analysis of financial statements and the proper reporting of various accounts.



#### CFIN211 Managerial Accounting

Prerequisite: CFIN201

Emphasis on job order costing, process costing, cost allocation and cost-volume-profit analysis. The budgeting process will be examined using master budgets and planning, flexible budgets with standard costs and variances, capital budgets and managerial decisions

#### CMSC201 Statistical Analysis

Topics include exploratory data analysis (graphs and simple summary statistics), inference using hypothesis tests and confidence intervals, simple linear regression with an introduction to multiple regression, one-way ANOVA, and chi-squared tests for two-way tables. Emphasis will be placed on being able to use these tools with real data.

#### CMSC211 Business Analytics (Probability & Statistics)

Prerequisite: CMSC201

This course explores relationships between variables, primarily through multivariate regression. In addition to learning basic regression skills, including modeling and estimation, students will be exposed to hypothesis testing and making inferences and predictions from data. Students will also learn new principles such as identification and robustness. The course has an intense focus on managerially relevant applications, cases and interpretations.

#### CECO201 Microeconomics

Analysis of the behavior of individual economic agents, including consumer behavior and demand, producer behavior and supply, price and output decisions by firms under various market structures, factor markets, market failures, and international trade.

#### CECO211 Macroeconomics

This course is an introduction to the behavioral science of economics which focuses on the aggregate behavior of households, firms and the government. Topics covered include gross domestic product, national income, economic growth, unemployment, inflation, the business cycle, fiscal policy and monetary policy, and international trade.

#### CLAW201 Business Law and Ethics

This course examines the legal aspects of business: the sources for legal and regulatory controls over domestic businesses, the aspects of constitutional law affecting business transactions, business ethics, litigation and alternative dispute resolution, business torts, strict liability and product liability, intellectual property, white collar crimes, contracts, warranties, selected aspects of employment law, and, business succession issues and estate planning connected therewith.

#### CINF201 Data Structures and Algorithms

Algorithmic design; interaction between algorithm and data structure in creating efficient code. Common types of algorithms and data structures; data structures usage and implementation. Lists, stacks, queues, hash tables and trees. Algorithmic mechanisms and problem-solving techniques.

#### CHRD201 Organizational Development

This course involves the study, research and analysis of pro-active strategies for organizational change using the theories and techniques of applied behavioral science. This course covers the phases of consulting, strategies, intervention decisions and actions, multiple roles, skills and phases of internal and external consultants, ethical dilemmas and guidelines, and the implementation of action research.

#### CFIN221 Controllership

Prerequisite: CFIN201

Students develop a deeper understanding of the interrelationships of the sub-disciplines of accounting – financial, cost, managerial, taxation, systems – through the analysis of unstructured management decision problems in a variety of organizational contexts and through interaction with professionals in the field of accounting.

#### CMSC231 Operations Research

This course focuses on the application of linear programming techniques. Most of the mathematical models presented in the course are normal prescriptive or optimization applications. The models include the Diet, Work-Scheduling, Capital Budgeting, Short-Term Financial Planning, Blending, Multi-period Decision (Inventory model), Multi-period Financial Model, and Multi-Period Work Scheduling.

#### CMSC241 Optimization Models

The course aims at providing the student with a first exposure to a rational integration of traditional design methodologies with concepts and techniques of modern optimization theory and practice. Students learn to create appropriate mathematical optimization models and to use analytical and computational techniques to solve them. Availability of software analysis models, such as finite element analysis, makes possible optimization of increasingly complex designs.

#### CINF211 Information Systems and Applications

This course introduces students to the concept of information systems as the application of technical resources to support organizational processes and create business value. The focus is on the key components of information systems - people, software, hardware, data, and communication technologies, and how these components can be integrated and managed to create competitive advantage.

#### CINF221 Managing Electronic Commerce

This course covers concepts and skills for the strategic use of e-commerce and related information technology from three perspectives: business to consumers, business-to-business, and intra-organizational. Examination of e-commerce in altering the structure of entire industries, and how it affects business processes including electronic transactions, supply chains, decision making and organizational performance.

#### **Lower-Division Courses**

#### LECO301 Econometrics

Prerequisite: CECO201

This course covers the theory and applications of econometric analysis. Students will be given the opportunity to improve competencies and acquire new skills using Excel.

#### LECO311 Behavioral Economics

Prerequisite: CECO201

The course aims to provide students with a grounding in the main areas of behavioral economics by focusing on behavioral implications of theoretical models and on experimental evidence in economics. These main areas include bounded rationality, decision-making under risk and uncertainty, other regarding preferences, intertemporal decision-making, behavioral game theory, emotions and libertarian paternalism.

#### LDMS321 Supply Chain Management

The course introduces students to the key concepts and techniques that will allow them to analyze, manage and improve supply chain processes for different industries and markets. Emphasis is on assessing supply chain performance and making recommendations to increase supply chain competitiveness.

#### LINF331 Database Management

Prerequisite: CINF201

This course covers the basic concepts of data management, database systems, and database applications in business.

#### LECO341 Industrial Economics

Prerequisite: CECO201

This course is an examination of the profitability factors of plant operations including personnel and business strategies, objectives, and operating profitably. This course will introduce learners to refinery configurations, products and feedstock, margins and yields, and related topics involving refinery economics and profitability.

### **Upper-Division Courses**

#### UECO401 Advanced Econometrics

Prerequisite: LECO301

This course focuses on developing the theoretical basis and practical application of the most common tools of empirical analysis. Foundations of analysis will be coupled with hands-on examples and assignments involving the analysis of data sets.

#### UMSC411 Purchasing Logistics with a Global Perspective

Prerequisite: LDMS321

Students will explore the interrelationships between global supply chains, logistics operations, society, and the environment. Students will examine the impacts of current trade systems on both production and consumption regions and the human and environmental consequences of trade patterns.

#### UINF421 Enterprise Resource Planning

Prerequisite: CINF211

Students learn about the critical success factors and implementation strategies that lead to enterprise system success, and about the informational, knowledge, and decision-making opportunities afforded by enterprise systems. The course will examine typical Enterprise Systems modules: materials management (MM), supply chain management (SCM), customer relationship management (CRM), financials, projects, human resource management (HRM) etc.

#### UMSC431 Business Research Methods

Prerequisite: CMSC231

The nature, scope, and significance of research and research methodologies in business. The course studies primary and secondary research methods with applications to specific problems, using qualitative and quantitative designs for individual investigation on current problems within a student's area of interest. Students will complete an individual research proposal based on a business topic of interest, using the course's textbooks and selected scholarly and peer reviewed sources.

#### UMSC451 Project

Prerequisite: CMSC431

This course aims to enhance the student's project and research planning and presentation skills through a well-written project paper. Students will develop and implement research coursework resulting to a project proposal. Research preparation and approval of selected project proposals are done under the guidance of an academic advisor. A faculty member will be assigned to the student as academic advisor. The project paper will be presented by the student to a panel for evaluation. The panel's evaluation and grading will be forwarded to the chief academic officer for approval.

### **Elective Courses**

#### EFIN351 Financial Engineering

Prerequisite: CFIN201

Comprehensive investigation of introductory risk management techniques. Futures, forwards, options and synthetic securities are explored to determine their effectiveness in generating the desired risk exposure.

#### EFIN361 Auditing

Prerequisite: CFIN201

Principles and practices used by public accountants and internal auditors in examining financial statements and supporting data. Special emphasis is given to assets and liabilities. This course is a study of techniques available for gathering, summarizing, analyzing and interpreting the data presented in financial statements and procedures used in verifying the fairness of the information. Also emphasizes ethical and legal aspects and considerations.

#### EFIN371 Microfinance

This course provides a unique opportunity to explore the area of microfinance and wealth creation—both from a theoretical and practical point of view—with a unique, global perspective. Students explore Microfinance Institutions (MFIs) and their social and economic impact, as well as the benefits and limitations of microfinance as a path for alleviating poverty.

#### EINF351 Java Programming

Prerequisite: CINF201

Students acquire procedural programming: software development technique that imposes a hierarchical structure on the design of the programs. Students will learn the principles of object-oriented programming (OOP): programming technique based on objects. The course includes: algorithm building principles, basic Java commands, control structure, arrays, different kinds of methods (including recursion methods), principles of object-oriented programming, collections, dynamic data structures and files manipulations.

#### EINF361 Digital Graphic Design

Students develop basic skills in two-dimensional design, color and content creation while employing the design process of research, sketching and experimentation. Communication designers use the concepts explored in this course in disciplines such as advertising, graphic design, web design, illustration, broadcast design, photography, and game design.

#### EINF371 Managing Networks and Telecommunications

Prerequisite: CINF211

This course teaches the design and implementation techniques essential for engineering robust networks. Topics include networking principles, Transmission Control Protocol/Internet Protocol, naming and addressing (Domain Name System), data encoding/decoding techniques, link layer protocols, routing protocols, transport layer services, congestion control, quality of service, network services, Software Defined Networks (SDNs), programmable routers and overlay networks, wireless and mobile networking, security in computer networks, multimedia networking, and network management.

#### EECO351 Health Economics

Prerequisite: CECO201

Advanced undergraduate course on the economics of health care provision and payment. Students use methods from microeconomics to investigate how different aspects of the health care system function and to assess the implications for different policies designed to improve that functioning.

EECO451 Environmental Economics

Prerequisite: CECO201

This course focuses on the role of the environment in the theory and practice of economics. It will make use of microeconomic and statistical analysis at the intermediate level and will incorporate real-world examples.

EECO461 Labor Economics

Prerequisite: CECO201

This course helps students understand wage formation, the level of employment, and all elements that go into the making of a wage relationship. It analyzes the behavior of employers and employees and studies their responses to changes in government policies and/or in the demographic composition of the labor force.

## Notice to Prospective Degree Program Students

This institution is provisionally approved by the Bureau for Private Postsecondary Education to offer degree programs. To continue to offer this degree program, this institution must meet the following requirements:

- Become institutionally accredited by an accrediting agency recognized by the United States Department of Education, with the scope of the accreditation covering at least one degree program.
- Achieve accreditation candidacy or pre-accreditation, as defined in regulations, by February 14, 2021, and full accreditation by February 14, 2024.

If this institution stops pursuing accreditation, it must:

- Stop all enrollment in its degree programs, and
- Provide a teach-out to finish the educational program or provide a refund.

An institution that fails to comply with accreditation requirements by the required dates shall have its approval to offer degree programs automatically suspended.

## Master of Science in Computer Information Systems (MSCIS)

### Description, Program Length, and Career Outlook

The Master of Science in Computer Information Systems (MSCIS) program focuses on theoretical framework, practical applications, and research in the field of computer information systems. Students will be required to undergo internship to complement their classroom learning experience. The program entails completion of a thesis for each graduating candidate. All courses are taught via traditional classroom format. Calusa Institute does not offer distance education to students. There are no online courses in the curriculum. All instructions are taught in the English language only. In general, students are expected to complete this program in two (2) years. Students who maintain satisfactory academic progress for every three (3) consecutive quarter terms are eligible for a full quarter term break. By the successful completion of this program, students will be conferred the Master of Science (M.S.) degree in computer information systems. The MSCIS program prepares students for executive careers in information technology of medium to large-scale enterprises (SOCC #11-3021); or pursue a related doctoral degree, at their discretion.

No licensure is required to obtain employment. Calusa Institute and its programs are not accredited by an accrediting agency recognized by the United States Department of Education. This program is not recognized for some employment positions, including, but not limited to, positions with the State of California. Students enrolled in Calusa Institute are not eligible for federal financial aid programs.

### Student Learning Outcomes

Graduates of the MSCIS program are expected to demonstrate the following learning outcomes.

1. Demonstrate knowledge and mastery of database management, data analytics, computer networks, and network security.
2. Recognize design and implement solutions for data analytics, data storage, and data networks.
3. Demonstrate advancement of methods and systems used for organizational decision-making.
4. Demonstrate flexibility in applying IT principles in various industries including healthcare, banking and finance, insurance, and others.
5. Demonstrate mastery in data analysis, operations research, and organizational decision-making.

### Curriculum - Summary

Subject Areas / Credit Requirements	
Summary	
Major Courses	48 quarter credits
Internship	4 quarter credits
Thesis	4 quarter credits
<b>Total Credit Requirements</b>	<b>56 quarter credits</b>

### Definition of Quarter Credit

Academic work is established by quarter credits. A quarter credit hour earned is defined as the satisfactory completion of: at least ten (10) clock hours of didactic work (lecture hours); or at least twenty (20) clock hours of laboratory or supervised work; or at least thirty (30) clock hours of internship/externship work, as determined by the school. At least two (2) clock hours of out-of-class coursework should be expected by the student for every one (1) clock hour of lecture. One (1) clock hour equals 50-60 minutes.



## Course Listing

Course Listing				
<b>Major Courses</b>				
		<b>Course Title</b>	<b>Course #</b>	<b>Credit</b>
		Network and Data Communications	MCIS511	4
		Software Engineering	MCIS521	4
		Database Design and Implementation	MCIS531	4
		Information Structures with Java	MCIS533	4
		Quantitative Methods for Information Systems	MCIS541	4
		Web Application Development	MCIS551	4
		Project Management	MCIS555	4
		Artificial Intelligence	MCIS561	4
		Network Security	MCIS568	4
		Cryptography	MCIS571	4
		Advanced SQL	MCIS577	4
		Operations Research	MCIS580	4
			<i>Sub-Total</i>	48
<b>Internship</b>				
		Internship	PCIS588	4
			<i>Sub-Total</i>	4
<b>Thesis</b>				
		Thesis	TCIS600	4
			<i>Sub-Total</i>	4
<b>Total Credit Requirements</b>				56

## Graduation Requirements

To be conferred the Master of Science (M.S.) degree in Computer Information Systems, a total of at least 56 quarter credits in the MSCIS Curriculum must be completed by the student with a minimum Cumulative Grade Point Average (CGPA) of 3.0.

## Clearance for Graduation

Candidates for graduation must obtain an Application for Graduation Form from the Administration Office and submit it to the Registrar. Students are advised to file the application during the term preceding the one in which they expect to graduate.

During each course registration period, candidates meet with their academic advisors to determine if their proposed course schedule meets the graduation requirements.

All tuition and school fee account balances must be paid in full sixty (60) days prior to graduation. Student's payment of the graduation fee is mandatory regardless of his or her attendance in the graduation ceremonies.

## MSCIS Course Descriptions

### Major Courses

#### MCIS511 Network and Data Communications

Design and implementation techniques essential for engineering robust networks. Topics include networking principles, Transmission Control Protocol/Internet Protocol, naming and addressing (Domain Name System), data encoding/decoding techniques, link layer protocols, routing protocols, transport layer services, congestion control, quality of service, network services, Software Defined Networks (SDNs), programmable routers and overlay networks, wireless and mobile networking, security in computer networks, multimedia networking, and network management.

#### MCIS521 Software Engineering

Advanced topics on Software Engineering. The objective of this course is to teach students the methodology to design and write secure codes applying the Secure Software Engineering Life Cycle.

#### MCIS531 Database Design and Implementation

Database design methodologies (ER and/or UML modeling), database query languages (relational algebra and SQL), database implementation (physical data organization, indexing, query processing and optimization), and database application development (JDBC/ODBC).

#### MCIS533 Information Structures with Java

Data abstraction, queues, linked lists, recursion, stacks, trees, string processing, searching and sorting, and hashing. Java API support for data structures.

#### MCIS541 Quantitative Methods for Information Systems

Mathematical essentials for successful quantitative analysis of problems in the field of information systems. Topics include combinatorial mathematics, functions, and the fundamentals of differentiation and integration. It also includes the study of elementary probability theory, discrete and continuous distributions.

#### MCIS551 Web Application Development

Emphasis is on advanced server-side and client-side programming and integration of web applications with database and web server applications. Free and open source development and communication tools are used to carry out the course project.

#### MCIS555 Project Management

Provides practitioners who have current information technology skills with an understanding of the theory and practice of project management through an integrated view of the concepts, skills, tools, and techniques involved in the management of information technology projects.

#### MCIS561 Artificial Intelligence

Advanced topics in Artificial Intelligence (AI) with focus on how to build and search graph data structures needed to create software agents.

#### MCIS568 Network Security

Prerequisite: MCIS511

In depth review of the theoretical and applied topics in network security. Emphasis on formulating a security model for network environments, and applying cryptography, protocol design, and emergent network security technologies to meet the requirements of that model.

#### MCIS571 Cryptography

Focus is on public key cryptography and the RSA algorithm. Topics also include Elliptic curves, Diffie-Hellman key exchange, and the elliptic curve discrete logarithm problem.

#### MCIS577 Advanced SQL

Prerequisite: MCIS531

Focuses on design, development and implementation of SQL programming for all types of relational database applications including client/server and Internet databases. Covers the writing of complicated interactive and embedded SQL statements and the implications of multi-user database applications.

#### MCIS580 Operations Research

Focuses on advanced study and research emphasizing topics such as deterministic optimization, probabilistic models and their applications, simulation, and mathematical statistics.

### **Internship**

#### PCIS588 Internship

Provides students with opportunities to put academic learning into practice while immersed in the IT workplace. Integrated learning through specific projects that relate to MSCIS curriculum to gain an enhanced understanding of the IT environment in action.

### **Thesis**

#### TCIS600 Thesis

Students are required to have successfully completed at least twenty-eight (28) quarter credits of major MSCIS courses prior to registering this course. Students are responsible for arranging the availability of the thesis advisor and principal reader. The thesis advisor must be a full-time faculty member.

# ENROLLMENT POLICIES AND PROCEDURES

## Enrollment and Course Registration

Calusa Institute operates on an open enrollment system, i.e., the school is open to admit and enroll students every quarter term – Winter, Spring, Summer, and Fall.

All students must register courses in keeping with their academic plans and for which they meet the stated prerequisites. Students are required to consult their academic advisors before enrollment and course registration to ensure direction, timeliness, and accuracy.

## Program Length

The normal length of the BSMS program is 12 quarter terms (four academic years), while the normal length of the MSCIS program is 6 quarter terms (two academic years). The maximum program length of the BSMS program is 18 quarter terms (six academic years), while the maximum program length of the MSCIS program is 9 quarter terms (three academic years).

## Minimum Course Loads

The minimum course load for a full-time BSMS student is twelve (12) quarter credits per term, while a full-time MSCIS student must register at least eight (8) quarter credits per term.

## Add and Drop Policy

During the first two weeks of the quarter term, one or two courses, but no more than two, may be dropped and an equivalent number of courses may be added without penalty (financial or attendance). No other Adds are allowed after the second week except under the same kind of emergency circumstances that would apply in the case of incomplete grades.

A student who wishes to ADD a course must:

1. Make a request to add by completing an official Add/Drop Request Form.
2. Obtain the program chair's approval to add a class.
3. Submit the completed Add/Drop Request Form to the Registrar's Office on or before the last day to add and drop.

A student who wishes to DROP a course must:

1. Make a request to drop by completing an official Add/Drop Request Form.
2. Notify the faculty that he/she is dropping the course.
3. Obtain the programs chair's approval to drop the class/es.
4. Submit the completed Add/Drop Request Form to the Registrar's Office on or before the last day to add and drop.

## Late Registration

Students who have not completed registration by the last day of the registration period may enroll in courses during the first two weeks after classes begin upon approval of the Chief Academic Officer and payment of the late registration fee. Students are not allowed to register after the end of the second week each quarter term. No enrollment or addition of any course is permitted after the first two weeks of the quarter have passed without permission from the instructor involved and authorization from the Chief Academic Officer.

## Attendance Policy

Regular attendance is necessary to achieve satisfactory academic progress. If the student is absent, he/she may be required to make up all work missed. It is the student's responsibility to check on all assignments.

Students enrolled in any course are expected to attend classes regularly and comply with class requirements to the satisfaction of the faculty. In case of severe illness, or a death in the immediate family, faculty may "excuse" the student from attending class. However, it is the responsibility of the student to make up any academic work assigned during his or her absence. Students who miss twelve (12) hours of class time or three (3) consecutive classes during any regular quarter may be dropped from the roll. Students who wish to be allowed to continue attendance in the class must notify the faculty concerned. If the work missed is completed to the satisfaction of faculty, the student may continue with the class. Any student missing twelve (12) hours of class time or three (3) consecutive classes during the quarter will be reported to the Chief Academic Officer by faculty. The Chief Academic Officer will then initiate the process of counseling or dropping that student from the class.

## **Auditing a Course**

A student requesting to audit a course or courses must be enrolled in Calusa Institute. For an upper-division course, the student must demonstrate sufficient knowledge so he/she can benefit from auditing the course. No more than two auditing students will be accepted for any one course. The application fee is waived, but the student is required to pay 50% of the tuition.

## **Course Schedules**

Prior to the beginning of each quarter term, a course schedule is prepared and filed in the Registrar's Office. The course schedule may be revised after the term has begun before the Add and Drop deadline. All revisions are filed in the Registrar's Office. The initial course schedule and any revision thereafter must be approved by the Chief Academic Officer.

## **Challenge Examination**

Students in good standing and with the appropriate background may petition to take courses for credit by challenge examinations. Eligible students must be registered in full-time status.

BSMS students must have completed four (4) undergraduate courses and may challenge a maximum of three (3) BSMS courses. MSCIS students must have completed two (2) graduate courses and may challenge a maximum of two (2) MSCIS courses.

Credits earned by challenge examinations may be applied toward the graduation requirements. The passing grade for credit by challenge examination is C for BSMS courses and B for MSCIS courses... Credits earned by challenge examinations will be recorded as "CR" in the transcript. If a student does not pass the challenge examination, "NC" will be entered in the transcript. The tuition for credit awarded is the same as normal tuition. Students wishing to earn credit by taking a challenge exam must consult the Chief Academic Officer.

## **Credit by Advanced Placement (AP)**

A student may receive up to twenty (20) credits earned in high school Advanced Placement courses. Completed courses are accepted credit-for-credit for equivalent courses at Calusa Institute if the student has earned a score of three (3) out of possible five (5). The Chief Academic Officer shall evaluate and approve AP credits.

## Readmission

Students who have been dismissed from the school must wait at least one quarter term before applying for re-admission and must submit a Petition for Re-Admission to the Chief Academic Officer. In order to be considered, the student must submit a written petition which describes the changes in behavior or circumstance that will result in improved academic performance. The readmission petition must be submitted to the Chief Academic Officer at least ten (10) days before the beginning of the quarter term in which the student requests readmission. The Chief Academic Officer will determine if the student has demonstrated the likelihood of future success in the program of study. The Chief Academic Officer will notify the student in writing concerning readmission. If readmission is granted, a student may resume course work.

## Transfer Credit Policy

Transfer credit is awarded for courses comparable to those offered by Calusa Institute. A minimum grade of B is required for transfer credits in the MSCIS program, and a minimum grade of C is required for transfer credits in the BSMS program.

The Chief Academic Officer will evaluate previous credits and reserves the right to accept or deny any of the credits for transfer.

A qualified transferring course of three (3) units can be transferred into a four (4)-unit equivalent course with the condition that the student is required to perform additional academic work to fulfill the one (1) outstanding or missing unit and to pay the appropriate tuition. A form for satisfying this requirement shall be filled out by the student, approved by the Chief Academic Officer, and submitted to the appropriate faculty for completion of this additional academic requirement. Upon completion, the faculty shall record a pass (P) or fail (F) grade of the student's work on the form and submit it to the Registrar no later than the Add/Drop deadline of the following quarter. The Registrar shall place "TC" for the appropriate course on the student's transcript only upon receiving a pass grade for this one (1) unit requirement.

The Registrar will advise students of any award of transfer credits in writing. The Registrar will also maintain records of transfer credits granted in individual student's transcript and academic file.

Transfer credit evaluation shall be completed within the quarter term that the official transcript and TC evaluation request form was received.

Transfer credits will be counted towards the maximum program length. Twelve (12) quarter credits for the BSMS program and eight (8) quarter credits for the MSCIS program shall constitute one (1) quarter term to be used in the determination of time limitations for graduation.

Transfer credit appears on a student's academic record, and the hours are included in the student's cumulative earned hours.

Up to ninety (90) quarter credits may be awarded for transfer credits in the BSMS program while up to sixteen (16) quarter credits may be awarded for transfer credits in the MSCIS program.

Calusa Institute does not award credit for learning.

## **Notice Concerning Transferability of Credits and Credentials Earned at Calusa Institute**

The transferability of credits you earn at the Calusa Institute is at the complete discretion of an institution to which you may seek to transfer. Acceptance of the credits or degree you earn in any of the Calusa Institute programs is also at the complete discretion of the institution to which you may seek to transfer. If the credits or degree that you earn at this institution are not accepted at the institution to which you seek to transfer, you may be required to repeat some or all of your coursework at that institution. For this reason you should make certain that your attendance at this institution will meet your educational goals. This may include contacting an institution to which you may seek to transfer after attending Calusa Institute to determine if your credits or degree, diploma or certificate will transfer.

## **Leave of Absence**

A leave of absence may be granted for personal emergencies and other circumstances that require a temporary interruption in attendance. Students taking a leave of absence must submit a signed leave of absence form to the Registrar's office prior to taking the leave. If a leave of absence is unavoidable, it is best to finish the current quarter term before starting a leave. Students who begin a leave of absence during a quarter will be assigned a grade of "W" for any coursework that cannot be assigned a final grade. Leave of absences may not be granted during a student's first term. Normally, only one Leave of Absence may be granted in any one academic year. A leave of absence has no effect on satisfactory academic progress if no credits are attempted during the leave period.

A student who wishes to take a leave of absence must make the request prior to or on the first day of instruction by completing the Request for Leave of Absence form. The leave of absence is effective only when the Chief Academic Officer has acted upon the request and granted permission. A student who has taken a leave of absence without the Chief Academic Officer's permission will not be considered as a continuing student without persuasive reason(s) and evidence to substantiate such reason(s).

During the leave of absence students are not entitled to assistance from the faculty or use



of campus facilities. If the leave of absence is approved, the leave is recorded on the student's transcript. The period of leave is not counted in the time allowed for the completion of degree requirements.

Students who do not return to enrolled status at the end of the approved leave of absence are no longer considered to be pursuing a degree. Students who fail to apply for Request for Leave of Absence, or for whom a leave has been denied or has expired, shall hence be bound by the readmission policies of the school.

#### Leave of Absence for Non-Medical (Personal) Reasons

The student requesting a Leave of Absence and wishes to maintain enrollment status may do so under the following conditions:

1. File a Request for Leave of Absence Form, with the period of leave not to exceed sixty (60) days per academic year, or to the conclusion of any given quarter term of an academic year if the request is filed after the formal beginning of registration for the quarter term.
2. Receive approval for the Leave of Absence request from the Chief Academic Officer

#### Leave of Absence for Medical Reasons

The student requesting a Leave of Absence for medical reasons and wishes to maintain enrollment status may do so under the following conditions:

1. File a Request for Leave of Absence Form, with the period of leave not to exceed the estimated/required length of absence as confirmed by the attending Physician/Practitioner in a written statement filed in the Admissions Office. If this length of time must be extended due to further medical reasons, the student in question and his/her physician/ practitioner must file a new Request for Leave of Absence, indicating that this is an extension. There is no limit on a medical Leave of Absence if reasonable grounds are given. Also, Leave of Absence time for medical reasons will not be counted against the student's expected time of completion requirement.
2. Receive approval for the Leave of Absence request from the Chief Academic Officer.

## Withdrawal from the School

There are two ways to withdraw from the school:

1. Students wishing to withdraw temporarily but who wish to be considered as continuing students must first obtain the approval of the Chief Academic Officer.

The following procedures must be observed by the student:

- a. Notify the Chief Academic Officer or Registrar of intent to withdraw by completing and submitting the Withdrawal Notice Form.
  - b. Clear all outstanding account balances with the school.
  - c. Students who submit their Withdrawal Notice Form shall receive their refunds within thirty (30) days from receipt of the Withdrawal Notice Form.
2. Students who fail to register two (2) consecutive quarter terms, without the Chief Academic Officer's approval, will be considered as automatically withdrawn from the school.

If a student fails to file his/her withdrawal notice within two (2) consecutive quarter terms, the school will mail the refund check to the student at the address indicated in the student's registration record, within thirty (30) days from the last day of the second quarter.

A student may withdraw from the school on or before the first day of instruction without any penalty. The student will be refunded the full amount of monies paid less \$100 application fee if he/she is a new student and \$55 registration fee if he/she is a continuing student. For students who have completed 60% or less of the 10 week instruction period, the refund shall be on a pro rata basis. This policy is binding whether or not the student filed his or her withdrawal notice to the School.

# STANDARDS OF SATISFACTORY ACADEMIC PROGRESS

## Grading System

Faculty members, under the direction of the Chief Academic Officer, determines the course requirements and methods of evaluating student performance. Grades can be given for attendance, quizzes, tests, oral or written projects, reports and standardized tests. Faculty members inform students of the class requirements and the grading procedures at the beginning of the course. At the end of each quarter term, the Registrar enters the course grades into the student records.

Standard letter grades are used. Only these letters are recorded on transcripts and in computing the Grade Point Average (GPA) as shown below:

GRADE	POINT/S (REMARKS)
A	4.0 (Excellent)
A-	3.7 (Above Average)
B+	3.3 (Slightly Above Average)
B	3.0 (Average)
B-	2.7 (Slightly Below Average)
C+	2.3 (Slightly Below Average)
C	2.0 (Below Average)
C-	1.7 (Needs Improvement)
D	1.0 for BSMS Program Courses (Needs Improvement) 0.0 for MSCIS Program Courses (Fail)
F	0.0(Fail)
P	0.0(Pass)
CR	0.0(Credit)
I	0.0(Incomplete)
TC	0.0(Transfer Credit)
W	0.0(Withdrawn)
R	0.0(Repeated Course)
IP	0.0(In Progress)
AU	0.0(Audit)

Note: Letter Grades followed by an asterisk symbol (\*) means that the grade obtained by the student is for a program prerequisite course. These grades are not included in the calculation of the student's GPA.

### **Credit (CR)**

A grade of CR is used to denote “pass with credit” when no letter grade is given. This grade is assigned to a grade of C or better for BSMS program and a grade of B or better for MSCIS program. The CR grade is not included in the calculation of the GPA.

### **Incomplete (I)**

Incomplete (I) is given to students who, in the judgment of the faculty, are unable to complete the requirements of a course before the end of the quarter term because of unforeseen circumstances and justifiable reasons. This grade is recorded on the transcript but does not affect the grade point average.

To receive credit for the course, work must be finished within two (2) quarter terms from the end of the quarter term in which the Incomplete grade was assigned. A final grade will be assigned when the work stipulated has been completed and evaluated, or when the time limit for completion of the work has elapsed. If the work is not finished within two (2) quarter terms, an “F” grade will be posted on the student record. For a time extension due to unusual circumstances, a student may file a petition with the Chief Academic Officer. A student receiving an Incomplete (I) grade may re-register the course with the permission of the Chief Academic Officer.

### **Transfer Credit (TC)**

A grade of TC is given to a course that has been approved and awarded transfer credits by the Chief Academic Officer.

### **Withdrawn (W)**

Students may withdraw from courses during the first two (2) weeks of the quarter term without affecting their grade point average, i.e., “dropping”. Students thereafter are required to obtain a permit from the Chief Academic Officer to withdraw. Withdrawal from enrolled classes after the first two (2) weeks with the proper withdrawal procedure will result in a “W” grade recorded in the official transcript. No withdrawals are permitted during the final three (3) weeks of the quarter term except in emergency cases such as accident or serious illness. A grade of “F” will be automatically entered in the grade report if the student does not attend the final three weeks of class without being excused. Withdrawn grades are not included in the calculation of the GPA. A refund of tuition, if any, will be made in accordance with the school’s refund policy.

## **Repeated Course (R)**

Students can repeat any course only once. If a higher grade is earned in the repeated course, the lower grade will be recorded as “R” in the official transcript. Only the higher grade is included in the calculation of the GPA. A student who is required to repeat a course must complete it within the maximum time frame and is charged tuition at the current published rate. All course repetitions count as courses attempted for purposes of determining satisfactory academic progress.

## **In Progress (IP)**

A grade of IP is shown on the student’s transcript to indicate that the course is currently being taken by the student during that particular quarter term.

## **Audit (AU)**

The grade of AU is awarded for courses taken for audit. Audit grades are not awarded unless the student is registered for audit. AU grades are not included in the calculation of the GPA.

## **Grade Point Average (GPA)**

A student’s grade point average (GPA) is computed using the following formula:

$$\frac{\text{Total Grade Points Earned}}{\text{Total Credits Attempted with Letter Grade}}$$

Grades earned from program prerequisite courses are not included in the GPA calculation.

## **Grade Changes**

A grade of “F” (Failure) may be remedied by repeating the course. Any course with a grade of less than “C” may be repeated. Upon the recommendation of the Chief Academic Officer, a student may repeat any course. If a higher grade is earned in the repeated course, the lower grade will be removed from the record. All grades are final with the exception of those recorded through mechanical error or through an error in the calculation of a grade by faculty. Otherwise, they will remain as reported on a student’s transcript.

All requests for grade changes must be submitted to the Registrar’s office by faculty within two (2) weeks following the date of issuance of the grade in question. A grade must not be changed after a degree has been conferred to the student.

## Grade Report

Final grades are issued by faculty at the end of each quarter term. The Registrar prepares the final grade report. In the absence of mistake, fraud or bad faith, the grades assigned by the faculty shall be final once they have been filed in the Office of the Registrar. Questions regarding final grades should be brought to the attention of the Registrar's Office during the quarter term immediately following the grade assignment.

## Program Prerequisite Courses (\*)

Program prerequisite courses are courses for those students with insufficient background in the chosen program. Asterisk symbol (\*) indicates the prerequisite course. The grade with \* is not included in the calculation of the student's GPA.

## Satisfactory Academic Progress (SAP)

A student must meet the following standards of academic achievement and successful course completion while enrolled at Calusa Institute.

## Maximum Time Frame

Students must progress through the program at a pace that will ensure successful completion within one-and a-half (1.5) times the normal program length as measured in academic years. If a student cannot complete the program within the Maximum Time Frame (MTF), the student will be dismissed. The Maximum Time Frames are shown in the following table:

Program	Maximum Time Frame
Bachelor of Science in Management Science	6 years
Master of Science in Computer Information Systems	3 years

## Evaluation Factors

The Academic Office evaluates student progress every quarter term taking into consideration the following factors: a) the minimum cumulative GPA; b) the percentage of minimum courses successfully completed of courses attempted; and c) the maximum time frame. The following tables serve as reference in the evaluation.

## BSMS Program

<b>% of Maximum Time Frame Attempted</b>	<b>Minimum Cumulative GPA</b>	<b>% of Minimum Course Successfully Completed of Courses Attempted</b>	<b>Maximum Time Frame</b>
25%	1.25	55%	6 Years
50%	1.5	60%	6 Years
100%	2.0	---	6 Years

BSMS students must achieve Cumulative Grade Point Average (CGPA) of the following: 1.25 at 25% of the maximum time frame; 1.5 at the midpoint of the maximum time frame; and a 2.0 at the maximum time frame. A student whose CGPA is below 1.5 at 50% of the maximum time frame will not be allowed probation and will be suspended for one quarter. Failure to maintain a grade point average (GPA) of 2.0 for any quarter will be placed on academic probation.

## MSCIS Program

<b>% of Maximum Time Frame Attempted</b>	<b>Minimum Cumulative GPA</b>	<b>% of Minimum Course Successfully Completed of Courses Attempted</b>	<b>Maximum Time Frame</b>
25%	2.25	55%	3 Years
50%	2.5	60%	3 Years
100%	3.0	---	3 Years

MSCIS students must achieve Cumulative Grade Point Average (CGPA) of the following: 2.25 at 25% of the maximum time frame; 2.5 at the midpoint of the maximum time frame; and a 3.0 at the maximum time frame. A student whose CGPA is below 2.5 at 50% of the maximum time frame will not be allowed probation and will be suspended for one quarter. Failure to maintain a grade point average (GPA) of 3.0 for any quarter will be placed on academic probation.

## Academic Probation

Students who do not maintain satisfactory academic progress will be placed on academic probation for one (1) quarter term. All students placed on academic probation will be counseled by their academic advisor and will be given assistance, if needed, in order to improve their GPA. At the end of the one quarter probationary period, if the academic record did not meet SAP, the student will be dismissed.

## Dismissal and Extended Enrollment

Students who have been dismissed due to the failure to maintain satisfactory progress may apply to continue their studies at Calusa Institute in an extended enrollment status. The extended period will be for one (1) quarterterm only. During this time, the student must attempt to improve the deficient areas that led to the dismissal by taking remedial courses, retaking courses they failed, or practicing previously learned skills in order to re-establish satisfactory academic progress. Students will be responsible for all costs incurred during this quarterterm.

At the completion of this quarter term, students who have re-established satisfactory academic progress should submit a written request to the administration office to return to regular student status through reinstatement. Upon receipt of this request, a meeting will be scheduled between the Chief Academic Officer and the student requesting for reinstatement to determine whether the student has the academic ability and desire to successfully continue the program. If reinstated, the student will be placed on probation for a period of one (1) quarterterm.

All credits attempted during the extended period will count toward the maximum 150% program length. If the attempted courses were the repeat of courses that students had taken and failed, the grades will be replaced according to grade change policy of the school. In no case can a student exceed the 150% maximum time frame.

## Mitigating Circumstances

The Chief Academic Officer may waive interim SAP standards for circumstances of poor health, family crisis, or other significant occurrences outside of the student's control. These circumstances must be documented and it must be demonstrated by the student that they had an adverse impact on the student's academic status.

When an appeal is granted, the student will be placed on probation for a period of one (1) quarter term and will be considered making satisfactory academic progress during that period. No waivers will be provided for graduation requirements.

## Appeals

Should a student disagree with the application of these standards of satisfactory academic progress, he/she must first discuss the problem with the concerned faculty. If the student is still unsatisfied, he/she may then appeal to the Chief Academic Officer. The decision of the Chief Academic Officer is final and may not be further appealed.



## Final Examinations

Student achievement will be evaluated in all courses. Students shall be fully informed as to the manner of evaluation (testing/term report), requirements, and assignments at the start of each quarter. Calusa Institute requires all faculty to give a final exam in each course during the last class period of each quarter term.

Any student who finds it impossible to take a final exam on the date scheduled must make arrangements in advance with the faculty either to take the exam at another time before the deadline for reporting grades, or request that a grade of "Incomplete" be assigned, and then follow the procedures for the removal of the "Incomplete" grade. The student also has to go to the Administration Office to fill out the make-up examination form and pay the make-up exam fee. No exceptions will be made to these regulations without the written approval of the faculty and the Chief Academic Officer. All make-up finals will receive a letter grade corresponding to the score which is ten (10) points lower than the numerical score achieved on the final exam.

## Independent Study

Independent Study is offered only to students during the last two (2) quarters of study. The Chief Academic Officer must authorize a student seeking Independent Study only if a particular course is needed for the student's timely graduation and that course is not being offered in time for the student to graduate, or there will be a time conflict in the class schedule for the needed course with another course taken by the student.

To apply for Independent Study, students must plan at least three (3) quarter terms before graduation and must meet with the Registrar to determine graduation requirements. One quarter term before graduation and, if justified, a student may apply for Independent Study for a maximum of three (3) courses. The Independent Study requirements must be followed and completed by the faculty and student, and then submitted to the Program Chair or Chief Academic Officer for approval. Meeting dates between faculty and student and assigned work must be planned ahead of time and recorded prior to submission of the form.

## ADMINISTRATORS AND STAFF

President/CEO	LISA LEE	<a href="mailto:lisa@cal-usa.com">lisa@cal-usa.com</a>
Chief Operating Officer	LISA LEE	<a href="mailto:lisa@cal-usa.com">lisa@cal-usa.com</a>
Chief Academic Officer	SHAWN WARREN	<a href="mailto:s.warren@cal-usa.com">s.warren@cal-usa.com</a>
Director of Admissions	DAVID WHANG	<a href="mailto:d.whang@cal-usa.com">d.whang@cal-usa.com</a>
Director of Student Services	DAVID WHANG	<a href="mailto:d.whang@cal-usa.com">d.whang@cal-usa.com</a>
Registrar	SHAWN LEE	<a href="mailto:s.lee@cal-usa.com">s.lee@cal-usa.com</a>
Librarian	VANJA ANDERSON	<a href="mailto:v.anderson@cal-usa.com">v.anderson@cal-usa.com</a>

## FACULTY

BALTAZAR, RAMON  
Master of Business Administration (M.B.A.)  
University of Phoenix, Arizona  
Bachelor of Arts (B.A.) in Communications  
Ateneo De Manila University, Philippines  
Teaching Area: Communications, Management

DOO, RICHARD  
Master of Arts (M.A.) in English  
Claremont Graduate School, California  
Master of Arts (M.A.) in History  
California State University in Fullerton, California  
Bachelor of Arts (B.A.) in English  
Cornell University, New York  
Teaching Area: English, History

FARSIO, FARNUM  
Master of Science (M.S.) in Psychology  
Montana State University, Montana  
Bachelor of Science (B.S.) in Cell Biology and Neuroscience  
Montana State University, Montana  
Teaching Area: Psychology, Biology

LAURIN, JANET  
Master of Business Administration (M.B.A.)  
University of La Verne, California  
B.S. Business Administration  
University of Phoenix, Arizona  
Teaching Area: Management Science

LAURIN, JORINA

Master of Arts (M.A.) in Applied Linguistics

Columbia University, New York

Bachelor of Arts (B.A.) in English, Concentration in Writing

Humboldt State University, California

Teaching Area: English

OGWO, CHRISTIAN

Doctor of Philosophy (Ph.D.) Information Systems and Technology

Claremont Graduate University, California

Master of Science (M.S.) Information Systems and Technology

Claremont Graduate University, California

Teaching Area: Computer Information Systems

OJO, ANAGA SUNNY

Doctor of Philosophy (Ph.D.) in Information Systems

Claremont Graduate University, California

Master of Science (M.S.) in Information Systems

Claremont Graduate University, California

Teaching Area: Computer Information Systems

PRESS, ANDREW

Master of Arts (M.A.) in Counselor Education

San Jose State University, California

Bachelor of Arts (B.A.) in History and Political Science

California State University, Long Beach, California

Teaching Area: History, Political Science

SAFARZADEH, SASHA

Master of Arts (M.A.) in Economics

Claremont Graduate School, California

Bachelor of Arts (B.A.) in Economics

University of California in Irvine, California

Teaching Area: Mathematics, Economics

SAFARZADEH, POOYAH

Juris Doctor (J.D.)

Chapman University School of Law, California

Bachelor of Arts (B.A.) in Political Science

University of California Berkeley, California

Teaching Area: Law

VELOVICI, SILVIU

Master of Science (M.S.) in Financial Engineering

Claremont Graduate School, California

Master of Business Administration (M.B.A.)  
Pepperdine University, California  
Teaching Area: Finance, Management

WARREN, SHAWN  
Doctor of Education (Ed.D.) in Educational Leadership  
Pepperdine University, California  
Master of Arts (M.A.) in Human Relations  
Northern Arizona University, Arizona  
Teaching Area: Management

WILSON-AUS, AILEEN  
Master of Business Administration (M.B.A.)  
Azusa Pacific University, California  
Bachelor of Arts (B.A.) in Business Administration  
Loyola Marymount University, California  
Teaching Area: Management

WIMBERLY, WILLIAM  
Master of Information Systems Management (M.I.S.M.)  
DeVry University, California  
Bachelor of Arts (B.A.) in Psychology  
University of Arkansas at Little Rock  
Teaching Area: Psychology, Computer Information Systems

YAMENTOU, LIONNEL  
Master of Science (M.S.) in Computer Information Systems  
California University of Management and Sciences  
Bachelor of Science (B.S.) Computing and Its Practice  
The Open University, United Kingdom (U.K.)  
Teaching Area: Computer Information Systems